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EXECUTIVE COMMITTEE TUESDAY, 20 NOVEMBER 2018

A MEETING of the EXECUTIVE COMMITTEE will be held in the COUNCIL CHAMBER, COUNCIL HEADQUARTERS, NEWTOWN ST BOSWELLS, TD6 0SA on TUESDAY, 20 NOVEMBER 2018 at 10.00 am

J. J. WILKINSON,
Clerk to the Council,

14 November 2018

BUSINESS		
1.	Apologies for Absence	
2.	Order of Business	
3.	Declarations of Interest	
4.	Minute (Pages 3 - 8) Minute of meeting held on 6 November 2018 to be approved and signed by the Chairman. (Copy attached.)	2 mins
5.	Monitoring of the General Fund Revenue Budget 2018/19 (Pages 9 - 48) Consider report by the Chief Financial Officer providing budgetary control statements for the Council's General Fund. (Copy attached).	10 mins
6.	Balances at 31 March 2019 (Pages 49 - 58) Consider report by the Chief Financial Officer providing an analysis of the Council's balances as at 31 March 2018 and of the projected balances at 31 March 2019. (Copy attached).	10 mins
7.	Monitoring of the Capital Financial Plan 2018/19 (Pages 59 - 84) Consider report by the Chief Financial Officer. (Copy attached).	10 mins
8.	Our Plan and Your Part In It: SBC's Corporate Performance and Improvement Report (Quarter 2 2018/19) Consider report by the Chief Executive. (Copy report to follow).	10 mins
9.	Any Other Items Previously Circulated	
10.	Any Other Items which the Chairman Decides are Urgent	

NOTES

- 1. Timings given above are only indicative and not intended to inhibit Members' discussions.**
- 2. Members are reminded that, if they have a pecuniary or non-pecuniary interest in any item of business coming before the meeting, that interest should be declared prior to commencement of discussion on that item. Such declaration will be recorded in the Minute of the meeting.**

Membership of Committee:- Councillors S. Haslam (Chairman), S. Aitchison (Vice-Chairman), G. Edgar, C. Hamilton, E. Jardine, T. Miers, S. Mountford, M. Rowley, R. Tatler, G. Turnbull and T. Weatherston

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**SCOTTISH BORDERS COUNCIL
EXECUTIVE COMMITTEE**

MINUTE of Meeting of the EXECUTIVE COMMITTEE held in Council Chamber, Council Headquarters, Newtown St Boswells, TD6 0SA on Tuesday, 6th November, 2018 at 10.00 am

Present:- Councillors S. Haslam (Chairman), M Rowley (Chairman – Economic Development), G. Edgar, E. Jardine, T. Miers, S. Mountford, R. Tatler and T. Weatherston

Also present:- Councillors Bell, W. McAteer, S. Marshall and N. Richards

Apologies:- Councillors S Aitchison (Vice-Chairman), C. Hamilton, G. Turnbull

In Attendance:- Executive Director (R. Dickson), Chief Officer Economic Development, Democratic Services Team Leader, Trainee Democratic Services Officer (E Graham)

ECONOMIC DEVELOPMENT BUSINESS

Present:- Mr J Clark (Borders Chamber of Commerce), Mr G Clark (Federation of Small Businesses)

1. CHAIRMAN

Councillor Rowley chaired the meeting for consideration of the Economic Development business.

2. ECONOMIC DEVELOPMENT UPDATE

2.1 With reference to paragraph 3 of the Minute of 17 April 2018, there had been circulated copies of a briefing note providing an update on recent Economic Development activities. The Chief Officer Economic Development, Mr McGrath, summarised the main points. With regard to business activity during the quarter, Business Gateway had assisted 129 business start-ups and 11 of these had met the new classification of “Early Stage” growth. Advisers had delivered 22 Start-up workshops and 22 Growth workshops to 418 attendees. Business Gateway was promoting services available and in total 67 Intermediary visits had been held. Further General Data Protection Regulation (GDPR) Masterclass workshops were held during the period. Business Gateway Advisers had facilitated 10 Digital Boost 1-2-1s for clients with another 10 pending, against a target of 15. The Scottish Borders Business Fund had received 17 applications between 16 March 2018 and 15 October 2018. 10 grants to the value of £33,409.56 had been approved with a forecast economic impact of £325,373.50 GVA and potential creation of 14 jobs. For the same period, the Scottish Borders Business Loan Fund approved 3 applications and approved 1 loan to the value of £20,000 with a forecast economic impact of £21,790 GVA and potential creation of 0.5 jobs.

2.2 Regeneration updates were set out as part of the Town Centre Regeneration Action Plan 2018/19 with the Hawick Conservation Area Regeneration Scheme (CARS) details provided at paragraph 4 below. Mr McGrath advised Members that the Selkirk CARS scheme would be completed in late Spring 2018 and related Town Centre Streetscape project and Court House stonework repairs completed over the Summer / Autumn 2018. An Economic Impact Appraisal had been undertaken as part of the final assessment for the project which highlighted a number of points that showed the impact and evidence of the identified work to justify future regeneration schemes. Selkirk BID scheme was at

implementation stage and had established a new Selkirk Business Improvement District Board with 7 town centre businesses represented. The conservation scheme in Jedburgh had just started with the first funded repair projects on site in Jedburgh with more to follow in Autumn 2018. Hawick Business Growth Project planning and development work was well underway. A planning application had been submitted for the demolition of the former Armstrong's department store building and two former church buildings in Teviot Crescent to seek approval to create a new three-storey building. The new Hawick Textiles Training Centre for Excellence aimed to tackle a critical skills shortage in textile companies. A new Centre Manager started on 5 November 2018 and progress was well underway to make a real impact for Hawick and the Scottish Borders. Hawick Marketing Project was a new initiative led by a Steering Group made up of local businesses which was a positive step forward to highlight partnership and good engagement. Three applications had been submitted at the first stage of the application process for the Scottish Government Regeneration Capital Grant Fund 2018 which was aimed to provide new and/or improved infrastructure. The deadline for the second stage was early December 2018 and notification would be given to applicants of funding recommendations by the end of February 2019. BID for Galashiels was progressing well with their final electioneering campaign to the run-up to the ballot on 29 November 2018. Tweed Valley Tourism BID had appointed 2 part-time managers and aim to progress to ballot in October 2019.

- 2.3 Mr McGrath reported that Scottish Borders Council had been successful in their application to the VisitScotland Rural Tourism Infrastructure Fund for improvements to the Eildon Hill upland pathways. Work was planned for new visitor welcome signage for both Galashiels and Selkirk Town Centres. The Council had supported a number of strategic events over the Spring and Summer of 2018 to develop and increase visitor numbers and economic impact. European Funding was available through the Scottish Borders LEADER and European Maritime Fisheries Fund 2014-2020 programmes. Applicants whose grant funding was agreed and contracted by June 2019 would be able to complete their projects.
- 2.4 Property enquiries received to date were 99 and had resulted in 21 new leases which would generate £73.7k in annual rental income for the Council. Occupancy levels for the last quarter (July to September 2018) were 87%. In response to a question on the cost of disposal of the properties, Mr McGrath responded that he would provide this information for the Committee. It was noted that although it had previously been agreed to refresh the Scottish Borders Economic Strategy 2023 it was now considered that it was no longer appropriate to carry out a full revision of the strategy due to the extensive work and significant uncertainties around the economic impact of Brexit. However, it was proposed to update the action plan. An updated action plan would be submitted to the Executive Committee at their meeting on 29 January 2019.
- 2.5 Mr Dickson and Mr McGrath answered Members questions on a number of matters. With regard to the dangerous building in Jedburgh it was noted that the Council were working with partners to resolve the issue and a meeting had been held with Ward Members to discuss the way forward. With regard to the timescales around the works in Hawick Members were advised that this was in the planning process and once approved the timeline to deliver would be finalised. A "Made in Hawick" Project Manager had been appointed and met with a number of businesses to develop a website and social media around the campaign. In response to a question on progress with the proposed distillery in Jedburgh, Mr Dickson advised he would obtain an update for Members. Concerns were expressed that the CARS Scheme in Selkirk still had a number of minor works outstanding and it was agreed they would be taken back to the Project Manager for completion in advance of the official opening. With regard to progress on the Great Tapestry of Scotland Building it was reported that work was progressing positively and within the next 2 weeks the tender would be awarded for the construction work.

DECISION

NOTED the update.

3. BUSINESS GATEWAY ANNUAL REPORT AND SERVICE UPDATE 2018-2019

3.1 With reference to paragraph 2 of the Minute of Executive Committee dated 19 September 2017, there had been circulated copies of a report by the Executive Director which summarised the Business Gateway service's performance in 2017/18 and provided details of the targets set for 2018/19. Business Gateway offered information, advice and guidance to people who were considering starting a business or growing their existing business. It was a national service with built-in local flexibilities. 2017/18 had seen a good performance on start-up and the lower end growth targets. Account Management targets were also again met, although some difficulties were encountered in the mid-range growth targets. The new classification of Early Stage Growth allowed additional support to new businesses employing staff. The plan for 2018/19 was to continue to use the European Regional Development Fund to deliver Growth activity. This funding paid for 2 additional advisers and allowed for consultants to be funded assisting businesses with development projects. The focus on geography continued with advisers being allocated by locality. Emphasis continued to be applied in the areas of Exporting and Innovation for local businesses. In the next 12 months, Business Gateway would continue to deliver against the agreed National Service Specification and would aim to achieve the outcomes set out in the ERDF operation plan. In order to continue to build on the quality performance of the service, a series of actions would be implemented during 2018/19 as part of a Performance Improvement Plan.

3.2 The start-up service provided by the team continued to be well received from those thinking of starting a business in the Scottish Borders. In 2018/19, the Start-up and Growth teams would continue to have dedicated advisers. Workshops and events held had allowed the Business Gateway service to be delivered to a wide audience of businesses. In order to continue to build on the quality performance of the service, a series of actions would be implemented during 2018/19, as part of a Performance Improvement Plan. These were shown in Appendix 1 of the report. Mr McCreadie answered Members questions and noted the request to expand on the export figures and on any barriers. The workshops held included the export association explaining the benefits of exporting to address the issues and that tourism could also be classed as exporting. There was no common theme on why businesses did not develop in the area although there were difficulties working in a rural environment. In response to a question on whether we had a suitable workforce it was noted that the new Textile Centre in Hawick, work with Borders College and Skills Development Scotland were designed to address this.

DECISION

AGREED:-

(a) **to acknowledge the strong performance and positive impact of the Business Gateway service in 2017-2018;**

(b) **to approve the 2018-2019 targets for Business Gateway in line with the national service specification, including the proposed reporting indicators in Table 2 within the report; and**

(c) **the Improvement Plan set out in Appendix 1 to the report.**

4. HAWICK CONSERVATION AREA REGENERATION SCHEME (CARS)

There had been circulated copies of a report by the Executive Director to update the Committee on the progress of the development of a potential Hawick Conservation Area Regeneration Scheme (CARS) and to seek formal approval for a funding bid to Historic Environment Scotland (HES). Hawick town centre had declined in recent years with a significant reduction in footfall and a noticeable cluster of vacancies at the southern end of the High Street. There were a number of prominent buildings including the former Liberal Club which had deteriorated and required major external repair works. A heritage focused

regeneration proposal had been developed for Hawick following the model used for other successful heritage based town centre initiatives delivered in Kelso and Selkirk and currently in Jedburgh. The proposal would seek to begin to reverse the decline by conserving and enhancing key properties within the Hawick Conservation Area and act as a catalyst for wider regeneration in the town. Historic Environment Scotland announced Round 8 of their CARS Scheme in early Summer with a deadline of 15 November 2018. Council officers had been developing a proposal for Hawick CARS in consultation with Members as well as representatives of the Community Council, FutureHawick and Hawick Archaeology Society. The proposal included a five year programme of works from 2019/20 – 2023/24 with a total Programme budget of £1,935,000 and a Common Fund budget of £1,577,000 from the public sector. The funding application was scheduled to be submitted to Historic Environment Scotland by the required deadline of 15 November 2018 and the report sought formal approval of the submission and match funding from the Council. It was further proposed that recommendation (a) be amended to change the word “to” to “at least” in terms of the funding amount and this was agreed. Members welcomed the scheme and noted that initial discussions with property owners had been mainly positive.

DECISION

AGREED:-

- (a) to approve the proposed bid for a Hawick Conservation Area Regeneration Scheme on the basis of match funding contributions from the Council of at least £157,700 from the existing Revenue budget; and**
- (b) the funding bid be submitted to Historic Environment Scotland’s CARS Programme by the 15 November 2018 deadline.**

5. SOUTH OF SCOTLAND ENTERPRISE AGENCY - UPDATE

5.1 With reference to paragraph 7 of the Minute of Scottish Borders Council dated 31 May 2018, there had been circulated copies of a report by the Executive Director to update Members on the progress being made by the South of Scotland Economic Partnership in consulting across the South of Scotland and delivering its Work Plan. The report also provided an update on the development of the new South of Scotland Enterprise Agency. In order to prepare for the South of Scotland Enterprise Agency, the Scottish Government had set up the South of Scotland Economic Partnership (SoSEP) as an interim solution to ensure that the South of Scotland benefitted from a new approach to economic development as soon as possible. The South of Scotland Enterprise Bill had been introduced in the Scottish Parliament on 24 October 2018 with the aim of ensuring that the new Agency is operational by 1 April 2020, subject to Parliamentary approval. The Partnership had been working towards fulfilling its three purposes: to develop and deliver a clear and prioritised work programme, piloting new approaches to benefit the South; delivering a strong programme of engagement with stakeholders across the South of Scotland, to influence and inform the proposals for the new Agency; and finally influencing the design of the new Agency, offering views to the Scottish Government on options for the structure and functions of the new Agency, ensuring the Agency was responsive to, and informed by, the needs of the region. Good progress had been made across all of these activities.

5.2 The shape of the initial work plan had been considered in March this year and focussed on the public sector partners to date. The Partnership had established a process and clear criteria for assessing the development of proposals and Appendix 1 of the report summarised the projects supported. A lot of activity had taken place to deliver a strong programme of engagement with stakeholders across South of Scotland by holding a series of events across the Region. Twenty six engagement events took place during the period from April to June 2018. A formal report recording and assessing the outcome of the events had been published and was publicly available on line <http://www.sosep.co.uk/stakeholder.html>. This was a valuable supplement to the analysis

of the Scottish Government's written consultation with a copy of the consultation attached as Appendix 2 to the report. This highlighted the key messages and strengths that needed to be captured on an ongoing basis. Government focussed on the number of stages in the legislative process for the Bill and Scottish Parliament was to begin at Stage 1, where a lead Committee would be appointed to scrutinise the Bill. Councillor Rowley, along with relevant officers, would attend the Committee. Mr Dickson reported that a discussion took place on 24 August 2018 and the outcome from the consultation had been positive. In view of the significant amount of activity under way Members agreed that Professor Russel Griggs attend the next Economic Development themed Executive Committee. Members welcomed the wide range of projects that included all sizes of business and agreed that community ownership of the agency was vital to future success. In response to a question on the involvement of Community Planning Partners it was noted that this would form part of the legislation.

DECISION

(a) NOTED:-

- (i) the progress made in securing funding for key South of Scotland and Scottish Borders projects, as set out in Appendix 1 to the report; and**
- (ii) the findings of the Scottish Government's South of Scotland Enterprise Agency consultation, as set out in Appendix 2 to the report.**

(b) AGREED:-

- (i) that officers continue to work jointly with Dumfries & Galloway Council, and other partners, to deliver key actions in the SoSEP Work Plan;**
- (ii) that Councillor Rowley, Executive Member for Business and Economic Development, should represent the Council at Parliamentary Committees relating to the South of Scotland Enterprise Bill, as appropriate;**
- (iii) to invite Professor Russel Griggs, Chair of the South of Scotland Economic Partnership, to update the Committee in January 2019; and**
- (iv) to receive further reports on the South of Scotland Economic Partnership and the new Agency as work progressed.**

6. RESPONSE TO HISTORIC ENVIRONMENT SCOTLAND'S DRAFT CORPORATE PLAN CONSULTATION

There had been circulated copies of a report by the Executive Director to agree a formal Scottish Borders Council response to Historic Environment Scotland's (HES) Draft Corporate Plan, published on 31 August 2018. The Consultation proposed a new Corporate Plan for HES, to run from 2019-2022. The Council had a significant role in preserving the historic environment in the Scottish Borders and promoting economic prosperity. HES proposed five outcomes, in relation to the social, environmental, economic, cultural, and organisation facets of its work. The Consultation was appended to the report as Appendix A and a Scottish Borders Council response had been prepared and was appended to the Report as Appendix B. The Consultation ended on 2 November 2018. Through agreement with HES, a copy of the draft response had been lodged with the understanding that a finalised version be submitted, subject to Member consideration, immediately after the Executive Committee meeting on 6 November 2018. The Council's response considered a number of key points including how we would engage with Historic Scotland and promote the borders economically.

DECISION

APPROVED the draft Consultation Response appended to the Report as contained in Appendix B to the report.

7. **MINUTE**

There had been circulated copies of the Minute of the meeting of the Executive Committee held on 16 October 2018.

DECISION

AGREED that the Minute be approved and signed by the Chairman.

8. **CENTENARY FIELDS INITIATIVE**

8.1 There had been circulated copies of a report by the Service Director Assets & Infrastructure setting out the aims of the Centenary Fields initiative to commemorate World War 1, recommending 3 sites for nomination as a Centenary Field: Wilton Lodge Park, Hawick; Lower Green, West Linton; and Duns Park, Duns. Centenary Fields (CF) was a partnership programme led by Fields in Trust and the Royal British Legion to commemorate World War 1 through protecting green spaces. It had been launched by HRH The Earl of Strathearn in 2014 to mark the centenary of World War 1 and would close in 2018. CF aimed to protect at least one site (containing WW1 war memorial(s), and used for active recreation/sport/play) in each local authority area across the UK which met specific criteria relating to ownership, accessibility, land use, management and wartime heritage. This was aimed at creating a long-lasting legacy of WW1, protecting and promoting green space for recreation, increasing physical activity, promoting social cohesion and improving the environment. Upon a successful application to Fields in Trust for Centenary Field status, sites were subject to a Minute of Agreement, similar to those which were in place on all King George V Playing Fields. This safeguarded the sites for recreational use as protected green space.

8.2 Following a regional appraisal and in consultation with communities and Fields in Trust, three sites had been identified in the Scottish Borders as potentially appropriate - Wilton Lodge Park, Hawick, Lower Green at West Linton and Duns Park. Upon designation, a commemorative plaque (supplied by CF) would be installed. The site name would not change and there were no funds associated with CF status. Designation as a Centenary Field would not only protect the historic and conservation value of these sites, but would also strengthen the case to attract external funding. The management of these sites would be retained by the local authority. The report proposed that Area Partnerships for the relevant areas should also be consulted and it was agreed that the recommendation be amended to reflect this. If the outcome of this consultation was favourable then the sites would be formally nominated.

DECISION

APPROVED the nomination of Wilton Lodge Park, Duns Park and Lower Green, West Linton for Fields in Trust Centenary Field status, subject to consultation with the relevant Area Partnerships.

The meeting concluded at 11.30 am

MONITORING OF THE GENERAL FUND REVENUE BUDGET 2018/19

Report by the Chief Financial Officer EXECUTIVE COMMITTEE

20 November 2018

1 PURPOSE AND SUMMARY

- 1.1 This report provides the Executive Committee with budgetary control statements for the Council's General Fund based on actual expenditure and income to 30 September 2018 and explanations of the major variances between projected outturn expenditure/income and the current approved budget.**
- 1.2 The revenue monitoring position set out in this report is based on actual income and expenditure to the 30 September 2018. At this stage in the financial year the Council is experiencing significant financial pressures, primarily in Assets & Infrastructure and Health & Social Care, attributable to increased costs and delays in the delivery of planned savings in the revenue budget. The underlying pressure in the account indicates that these pressures could result in an adverse variance at the yearend of around £3m. CMT has reviewed the position and taken action through a range of alternative measures to identify savings which, if delivered, will offset this position and deliver a balanced budget by the 31st March 2019. It is increasingly evident that the Council is finding it more and more difficult to balance the revenue budget given the sustained service demands e.g. in Adult Social Care. It is essential to ensure the financial sustainability of the council that the revenue budget is balanced and that this is achieved through the delivery of permanent savings in line with the timescales approved in the financial plan.
- 1.3 As shown in Appendix 4 as at 30 September 2018 89% (£14.63m) of the savings have been delivered within the current year. A further 11% (£1.784m) is profiled to be delivered during the remainder of 2018/19. Emphasis during 2018/19 needs to be placed on delivering the savings permanently as planned per the Financial Plan especially considering the scale of savings required during 2018/19 (£16.4m). In the current year over £7.5m savings have been delivered temporarily to compensate for delays on project delivery and revisions to savings which were envisaged in the financial plan, this position is not sustainable and must be addressed as part of the 2019/20 financial planning process on a permanent basis.
- 1.4 Full details of pressures, risks and challenges and the significant majority of areas of the Council's operation where budget plans remain on track are detailed in Appendix 1 to this report.

2 RECOMMENDATIONS

2.1 It is recommended that the Executive Committee:-

- (a) notes the projected corporate monitoring position reported at 30 September 2018, the underlying cost drivers of this position and the identified areas of financial risk including the position reflected in Appendix 1;**
- (b) approves the virements attached as Appendix 2 & 3;**
- (c) notes the progress made in achieving Financial Plan savings in Appendix 4; and**
- (d) notes the Corporate Management team directive to ensure all managers operate within revised budgets for the remainder of the financial year therefore ensuring a balanced outturn position is delivered in 2018/19.**

3 PROJECTED OUTTURN

- 3.1 The Council is experiencing significant financial pressures primarily in Assets & Infrastructure and Health & Social Care attributable to increased costs and delays in the delivery of planned savings in the revenue budget. The underlying pressure in the account indicates that these pressures could result in an adverse variance at the year end of around £3m. CMT has reviewed the position and taken action through a range of alternative measures to identify savings which, if delivered, will offset this position and deliver a balanced budget by the 31st March 2019. CMT have issued an instruction to all budget holders re-emphasising the importance of services operating within revised budgets for the remainder of the financial year. It is increasingly evident that the Council is finding it more and more difficult to balance the revenue budget given the sustained service demands e.g. in Adult Social Care. It is essential to ensure the financial sustainability of the council that the revenue budget is balanced and that this is achieved through the delivery of permanent savings in line with the timescales approved in the financial plan. The summary included in Appendix 1 is projecting a balanced outturn position at 30 September 2018 following remedial action being identified.
- 3.2 Appendix 4 sets out the progress made by the end of month 6 to deliver the savings approved in the Financial Plan in February 2018 plus prior year savings brought forward which were achieved temporarily during 2017/18. 89% (£14.63m) of the savings have been delivered within the current year (34%, (£5.626m) as per the Financial Plan, 9% (£1.420m) by alternative means on a permanent basis and 46% (£7.584m) by alternative means on a temporary basis. A further 11% (£1.784m) is profiled to be delivered during the remainder of 2018/19. As highlighted above over £7.5m savings have been delivered temporarily to compensate for delays on project delivery and revisions to savings which were envisaged in the financial plan, this position is not sustainable and must be addressed as part of the 2019/20 financial planning process on a permanent basis.
- 3.3 **Culture & Sport**
Culture and Sport are projecting a balanced position.
- 3.4 **Assets & Infrastructure**
Assets & Infrastructure is experiencing significant pressures of £1.2m primarily within the Roads and Waste Services as a result of demand pressures in the services and delays in delivery of financial plan savings. The Service has brought forward efficiency measures to partly mitigate these pressures although further budget transfer £683k from other Council Services is required to allow a balanced outturn position to be forecast as reflected in Appendix 1.
- 3.5 **Economic Development & Corporate Services**
A projected shortfall in commercial rent income of £60k is being partly offset by staff turnover savings and available budget in discretionary spend areas. The balance of income shortfall is being funded from managed underspends from elsewhere in the Council.
- 3.6 **Health & Social Care**
Health and Social Care continues to face budget pressures in Older Peoples Services and People with Physical Disabilities with a long term trend of more complex and expensive packages of home-care. Non delivery of Financial Plan savings of £422k by SB Cares in Generic Services is also contributing to the overall pressure. To support the service, budget of

£852k has been moved into Health and Social Care from other services on a non-recurring basis. In addition an action plan has been agreed by the leadership team to manage in year expenditure and deliver savings of £300k.

3.7 Children & Young People

Children & Young People is forecasting a balanced budget position and are on track to deliver all 2018/19 Financial Plan savings. As a result of active management of remaining budgets in this financial year the Service are contributing to supporting pressures within other Services to the value of £669k on a one-off basis.

3.8 Customer & Communities

Customer & Communities is forecasting a balanced position including the delivery of £250k of digital transformation savings. Members will recall that previously officers committed to undertaking a regular balance sheet review at year end to ensure the balance sheet is as accurate as possible and to identify any potential areas where accruals and provisions could be adjusted to assist with the revenue plan. The work undertaken during 2018/19 indicated that there has been an over accrual of Housing Benefit in previous years and this £593k can now be released to support the revenue plan. Work to review other areas of the balance sheet is ongoing.

3.9 Finance, IT & Procurement

A reduced borrowing requirement due to favourable interest rates allows budget to be released from Loans Charges to support corporate budget pressures. The Council continues to seek legal remedy to the additional costs incurred in previous years due to the delay in migrating sites by CAPITA. Discretionary spend savings in the service are contributing towards corporate pressures.

3.10 Human Resources

HR is projecting a balanced position with managed underspends in discretionary spend being used to support corporate pressures. Budget of £235k for ER/VS is being transferred from the Allocated Reserve to fund known commitments.

3.11 Regulatory Services

Regulatory Services are projecting a shortfall in planning fee income which is being partly offset by staff turnover savings. The balance of income shortfall is being funded from managed underspends from elsewhere in the Council.

4 IMPLICATIONS

4.1 Financial Recommendations

There are no costs attached to any of the recommendations contained in this report its content being specifically related to the performance of the revenue budget in 2018/19.

4.2 Risk and Mitigations

There is a risk that further cost pressures may emerge as the year progresses which may impact on the outturn position. Every effort must continue to be made by Service Directors to contain projected spend within budget in the remainder of the year and to consider permanent effects on the Financial Plan.

4.3 It is imperative therefore that as many savings as possible identified within the 2018/19 and previous financial plans are delivered permanently to

ensure affordability and budget sustainability.

The risks identified above are being managed and mitigated through:-

- (a) monthly reports of actual expenditure and income against approved budgets being made available to budget managers from the Council's Business World System.
- (b) review of budget variances and monitoring of management actions to control expenditure by Finance, Service staff and Service Directors and monthly reporting to CMT.
- (c) engagement with Departments and review of monthly management accounts by management teams.
- (d) supporting departmental corporate transformation projects to monitor and deliver the planned corporate transformation savings in the medium-term Financial Plan.

4.4 **Equalities**

It is anticipated there will be no adverse impact due to race, disability, gender, age, sexual orientation or religion/belief arising from the proposals contained in this report.

4.5 **Acting Sustainably**

There are no significant effects on the economy, community or environment.

4.6 **Carbon Management**

No effect on carbon emissions are anticipated from the recommendation of this report.

4.7 **Rural Proofing**

It is anticipated there will be no adverse impact on the rural area from the proposals contained in this report.

4.8 **Changes to Scheme of Administration or Scheme of Delegation**

No changes to either the Scheme of Administration or the Scheme of Delegation is required as a result of this report.

5 CONSULTATION

- 5.1 Depute Chief Executives, Service Directors and their relevant staff have been involved in and agreed the compilation of the budgetary control statements appended.

Approved by

David Robertson
Chief Financial Officer

Signature

Author(s)

Name	Designation and Contact Number
Suzy Douglas	Financial Services Manager 01835 824000 X 5881

Background Papers:

Previous Minute Reference:

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MONTHLY REVENUE MANAGEMENT REPORT
SCOTTISH BORDERS COUNCIL **2018/19**
SUMMARY

AT END OF MONTH: **Sep-18**



	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Culture & Sport	5,981	3,006	6,036	6,036	0	0	0	Balanced position forecast.
Asset & Infrastructure	29,475	17,658	30,484	30,710	(226)	226	(0)	Delays in delivery of financial plan savings within Roads and Waste Management Services and pressures from waste vehicles and hired and contracted services funded by alternative proposals in Assets & Infrastructure and corporate savings.
Economic Development & Corporate Services	583	404	584	607	(23)	23	0	Projected shortfall in commercial property income offset by efficiency measures and corporate savings.
Health & Social Care	56,601	14,242	51,181	51,885	(704)	704	(0)	Continued demand pressures in service and delays in delivery of savings by SBCares supported by non-recurring budget transfer from other services of £852k. Planning team transfer from H & SC to Transformation of £148k.
Public Health	88	(22)	88	88	(0)	0	(0)	
Children & Young People	114,568	52,081	117,360	116,782	578	(578)	0	Overall projected breakeven position allowing managed underspends over the remainder of the year to be used to support corporate pressures. Potential NDR, utilities and cleaning pressure in new primary and secondary schools requires further analysis and mitigation.
Customer & Communities	12,188	(13,401)	13,658	13,377	281	(281)	0	Release core Housing Benefits budget to fund corporate pressures.
Finance, IT & Procurement	35,412	20,350	33,733	33,851	(118)	118	0	Reduced borrowing requirement due to favourable interest rates to support corporate pressures. Capital financed by current revenue adjustment.
Human Resources	3,877	2,549	5,635	5,806	(171)	171	0	Drawdown from ERVS allocated Reserve (£235k), staff turnover and discretionary spend savings to fund corporate pressures.
Regulatory Services	7,650	4,078	10,793	8,235	2,558	(2,558)	0	Pressures within Planning & Building Standards fee income, are being offset within the Service by vacancy savings and expenditure controls. Earmarking Second Homes Council Tax to support future investment in affordable housing.
Total	266,423	100,945	269,552	267,378	2,174	(2,174)	0	
Financed by:								
Revenue Support Grant	(177,693)	(71,729)	(172,006)	(172,097)	91	(91)	0	Additional income from Scottish Government to support the increased clothing and footwear grant.
Non-Domestic Rates	(32,790)	(13,242)	(32,790)	(32,790)	0	0	0	
Council Tax	(60,077)	(60,308)	(59,977)	(59,774)	(203)	203	(203)	Projected under recovery due to increased exemptions/discounts.
Council Tax Reduction Scheme	6,242	5,275	5,507	5,304	203	203	203	Projected underspend offsetting under recovery in Council Tax.
Reserves:								
Earmarked Balances from 2017/18	(2,782)	0	(9,934)	(9,934)	0	0	0	
Earmarked Balances for future years	0	0	0	2,500	(2,500)	2,500	0	To earmark into 2019/20 projected underspend in 2nd Homes Council Tax.
Transfer to/from Reserves	677	0	(352)	(587)	235	(235)	0	Drawdown from ERVS allocated reserve (£235k).
Total	(266,423)	(140,004)	(269,552)	(267,378)	(2,174)	2,174	0	

Culture & Sport	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Cultural Services	3,669	1,739	3,773	3,773	0	0	0	
Sports Services	2,312	1,267	2,263	2,263	0	0	0	
Total	5,981	3,006	6,036	6,036	0	0	0	

Key Highlights, Challenges & Risks

A balanced position is forecast with all financial plan savings on target for permanent delivery in 2018/19.

Asset & Infrastructure	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Property Management Services	4,008	1,531	4,182	4,041	141	(141)	0	Vacancy savings (£25k), delay of planned works (£50k) and additional income (£41k) transferred towards Neighbourhood Services pressure. Budget movement to Corporate Landlord (£25k) from additional vacancy savings.
Estates Management Services	438	169	434	393	41	(41)	0	Transfer of vacancy savings to Network & Infrastructure Asset Management (£38k) and Neighbourhoods (£3k)
Catering Services	782	1,713	777	777	0	0	0	
Cleaning & Facilities Management	1,516	1,923	1,782	1,782	0	0	0	
Design Services	226	391	214	181	33	(33)	0	Vacancy savings (£19k) towards roads review saving, (14k) additional income from Capital towards Neighbourhood Services pressure
Major Projects	129	140	92	17	75	(75)	0	Transfer budget (£75k) to Corporate savings from additional income.
Neighbourhood Operations	13,270	3,905	13,873	13,650	223	(223)	0	Transfer of Revenue budget to Capital for shared access paths (£138k) and play facilities (£218k). Delay in delivery of financial plan savings (£110k) and materials pressure (£23k). Budget transfer from Design (£14k), Property (£116k) and Estates (£3k)
Network & Infrastructure Asset Management	1,287	902	1,105	1,404	(299)	299	0	£280k delay in delivery of financial plan savings. £243k received from Corporate underspends and £38k from Estates Management. £19k from Design Services towards roads review saving.
SBContracts	(549)	1,725	(699)	(699)	0	0	0	Continued control of overhead spend and close monitoring of profits is required to achieve the current budgeted target.
Fleet Management Services	(295)	2,398	(246)	(246)	0	0	0	
Pay Parking	0	(56)	145	45	100	(100)	0	Transfer £100k of Galashiels Pay parking surplus to Capital for Play Park facilities
Waste Management Services	9,145	2,916	9,004	9,444	(440)	440	(0)	Delay in implementation of kerbside collection review (£175k), increased refuse collection vehicle hire costs (£205k) and increase in hired and contracted costs (£60k). Budget received from corporate underspends (£440k)
Corporate Savings	(484)	0	(179)	(79)	(100)	100	0	Budget transfer from Property Management (£25k) and Major Projects (£75k)
Total	29,475	17,658	30,484	30,710	(226)	226	(0)	

Key Highlights, Challenges and Risks

Asset & Infrastructure had identified pressures of £1.2m at September month end, these were primarily from the delay in delivery of Financial Plan savings within Neighbourhood Operations and Network & Infrastructure Asset Management, linked to the Roads Review and also in Waste Management Services. In addition there were pressures within Neighbourhoods Operations relating to increased material, hired plant & sub-contractor spend and increased vehicle hires within Waste Management Services. The service have identified budgets of £539k from within to mitigate these pressures, with a budget of £683k being transferred into Asset & Infrastructure from other services on a non-recurring basis.

Work is ongoing to action the budget changes required following approval of the Roads Review paper which will split Neighbourhood Operations into two component parts; Roads and Environmental. The Roads element of the service will be aligned with SB Contracts to form a new operational service which will perform all roads related operations.

Delivery of the SBC Contracts surplus can be influenced by market conditions, operational performance and contract tenders won forming key components of the routine financial monitoring processes.

Waste Management Services is currently showing increased costs for leachate, should this position continue to year end there may be a requirement to drawdown from the adverse weather reserve. They continue to work on several key pieces of complex work including the development of the Waste Transfer Station, kerbside collection modelling and the procurement of the residual waste contract.

Economic Development & Corporate Services	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Corporate Policy	254	95	195	195	0	0	0	
Economic Development	1,413	1,431	1,485	1,457	28	(28)	0	Staff turnover savings (£13k) and managed underspends (£15k).
Emergency Planning	160	71	148	139	9	(9)	0	Staff turnover savings (£5k) and operational efficiencies (£4k).
Commercial Property Income	(1,244)	(1,193)	(1,244)	(1,184)	(60)	60	0	Projected shortfall in commercial property income (£60k).
Total	583	404	584	607	(23)	23	0	

Key Highlights, Challenges & Risks

A forecast shortfall in commercial property income is being partly offset by staff turnover savings and reductions in discretionary spend with the balance being funded from savings from other Council services.

Health & Social Care	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Child Protection	181	62	181	171	10	0	10	Staff turnover savings
Adult Protection	394	92	356	344	12	0	12	Staff turnover savings
Emergency Duty Team	293	161	292	335	(43)	0	(43)	Over-establishment pressure assumed to continue due to demand pressures
Business Support - Staff Development	255	30	255	215	40	0	40	Managed reduction in training commitment.
Quality Improvement	211	97	171	186	(15)	0	(15)	Staffing pressures
Services in Criminal Justice System	1,123	(15)	1,183	1,183	0	0	0	
Safer Communities	721	25	720	688	32	0	32	Staff turnover savings
Older People	23,960	5,697	19,924	20,296	(372)	372	(0)	Additional Extra Care Housing pressure, demographic and long term underfunding pressures in Community-based and Older Peoples Services. Resulting pressure of £372k being addressed through corporate budget transfer.
Joint Learning Disability	16,644	6,780	17,434	17,437	(3)	0	(3)	
Joint Mental Health	2,108	983	2,170	2,178	(8)	0	(8)	Increased client commitments
People with Physical Disabilities	5,831	1,358	3,408	3,638	(230)	230	0	Additional client pressure with increased number of client packages (£230k), being addressed through corporate budget transfer
Generic Services	4,881	(1,028)	5,087	5,214	(127)	102	(25)	Undelivered SB Cares savings of £422k partially offset by managed savings in other areas. Pressure of £275k being partially addressed through corporate budget transfer. Centralisation of Planning Team to Corporate Transformation £148k.
Total	56,601	14,242	51,181	51,885	(704)	704	(0)	
Public Health	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	
Public Health	88	(22)	88	88	(0)	0	(0)	
Total	88	(22)	88	88	(0)	0	(0)	

Key Highlights, Challenges and Risks

Health and Social Care continues to face budget pressures in Older Peoples Services and People with Physical Disabilities with a long term trend of more complex and expensive packages of home-care and non delivery of Financial Plan savings by SB Cares in Generic Services. To support the service budget of £852k has been moved into Health and Social Care from other services on a non-recurring basis. In addition an action plan has been agreed by the leadership team to manage in year expenditure and deliver savings of £300k.

Children & Young People	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Early Years	6,689	2,913	7,485	7,193	292	(292)	0	18/19 Financial Plan saving £220k reduction in teachers delivered from disestablishment of 5 vacant ELC teaching posts to Primary Schools. Transfer £72k to Additional Support Needs to fund pre-school visiting teachers.
Primary Schools	30,377	14,121	32,687	32,883	(196)	196	0	18/19 Financial Plan saving £220k reduction in teachers delivered from disestablishment of 5 vacant ELC posts. Saving was originally budgeted within Primary Schools. (£29k) to reflect 2018/19 probationer funding devolved from Central Schools. Transfer £5k budget from Community Learning and Development to allow adult learners in Burnfoot Nursery.
Secondary Schools	39,588	20,259	41,207	41,327	(120)	120	(0)	£350k to reflect 2018/19 probationer funding devolved from Central Schools. Reductions in discretionary spend are contributing to corporate pressures.
Additional Support Needs	10,505	4,291	10,541	10,232	309	(309)	0	Further work is being undertaken to identify the impact of additional ANA allocations to schools although this is offset by identified savings elsewhere within ASN service. Further analysis being undertaken to update projected cost of ASN school transport. £72k transferred from Early Years to fund pre-school visiting teachers. Uncommitted budget is being transferred to support corporate pressures.
Children & Families Social Work	15,294	6,583	15,039	15,039	0	0	0	There are a range of emerging pressures within Children & Families Social Work, primarily due to temporary staffing and agency cover attributable to ongoing absence and demand-led pressures. These are currently being mitigated by identified planned savings elsewhere within the service. Placements and the delivery of £400k Financial Plan saving continues to be an area of close and robust management action.
Educational Psychology	647	126	647	644	3	(3)	0	Financial Plan savings met permanently from hired & contracted services due to a reduction in speech and language contract. Outturn position also relates to current vacancies within the service projected to remain so until 31.03.19.
Central Schools	4,842	1,715	3,097	2,812	285	(285)	0	To allocate grant funding from Scottish Government to support the increased clothing and footwear grant £91k. To devolve 2018/19 probationer budget to Primary and Secondary schools (£321k).
School Meals	1,782	(232)	1,782	1,782	0	0	0	
School Transport	3,627	1,574	3,627	3,627	0	0	0	Projected pressure in School Transport based on April to August information.
Community Learning & Development	1,219	731	1,248	1,243	5	(5)	0	Projected breakeven position assumes mitigating savings are identified over the remainder of the year to offset £18k unfunded post pressure in Opportunities for All. Transfer ESOL budget to Early Years to allow spaces for adult learners in Burnfoot Creche (£5k).
Total	114,568	52,081	117,360	116,782	578	(578)	0	

Key Highlights Challenges & Risks

Potential pressure in Primary and Secondary Schools pressure currently attributable to NDR, Utilities and cleaning under provision in new schools - Kelso HS, Langlee PS, Broomlands PS and Duns PS. Awaiting NDR bills for 2018/19 to be confirmed.

Active management of remaining CYP budgets in this financial year the Service are contributing to supporting pressures within other Services to the value of £669k on a one-off basis.

Majority of 18/19 Financial Plan savings have been or are in the process of being delivered. This includes £230k teacher reductions, £320k redesign of Early Years, £85k School Estate, £476k Central Schools and managing External Placements £400k. Other planned savings have required temporary mitigation due to delay in delivery for a number of reasons, including the ongoing interim management arrangements within Children & Families Social Work.

Customer & Communities	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Business Support	6,564	2,981	6,123	6,123	0	0	0	
Business Planning Performance & Policy Development	1,033	440	985	942	43	(43)	0	Underspend in staffing (£43k) to part fund staffing pressure in Community Planning (Locality Co-ordinator).
Community Planning & Engagement	588	308	1,118	1,205	(87)	87	0	Staffing pressure (Locality Co-ordinators) funded from underspends in Business Planning & Business Change (£87k).
Localities Fund	300	91	250	250	0	0	0	
Customer Advice & Support Services	3,175	1,579	2,746	2,816	(70)	70	0	Transfer of SWF administration budget (£81k), discretionary spend savings (£11k).
Democratic Services	1,386	718	1,350	1,350	0	0	0	
Business Change & Programme Management	422	285	473	502	(29)	29	0	Underspend in staffing (£44k) to part fund staffing pressure in Community Planning (Locality Co-ordinator). Transfer of Planning Team from Health & Social Care (£148k). Vacancy management and discretionary spend savings (£75k).
Discretionary Housing Payments	58	196	58	58	0	0	0	
Housing Benefits	593	(78)	593	60	533	(593)	(60)	Release core budget (£593k) and use 2017/18 year-end accrual balance to support corporate pressures.
Non Domestic Rates Relief	150	(20,114)	150	171	(21)	0	(21)	
Scottish Welfare Fund	492	201	492	330	162	(81)	81	Transfer of administration budget to CASS (£81k).
Corporate Savings	(2,572)	(7)	(680)	(430)	(250)	250	0	Digital Transformation savings not achievable in year, being met from projected underspends within Customer & Communities.
Total	12,188	(13,401)	13,658	13,377	281	(281)	0	

Key Highlights, Challenges & Risks

As part of a balance sheet review undertaken at year end to ensure the balance sheet is as accurate as possible indicated that there has been an over accrual of Housing Benefit in previous years and this £593k can now be released to support the revenue plan. The Service is contributing to a corporate target of £500k by delivering £250k digital transformation savings permanently from 2018/19. Savings from discretionary spend areas are being used to support corporate pressures.

Finance, IT & Procurement	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Chief Executive	392	87	389	381	8	(8)	0	Discretionary spend savings (£8k).
Finance	4,049	2,257	3,949	3,952	(3)	3	0	
Information Technology	11,332	5,100	11,391	11,391	0	0	0	
Corporate Savings	(232)	0	(232)	(232)	0	0	0	
Capital Financed from Current Revenue	0	0	0	456	(456)	456	0	Transfer of revenue from Neighbourhood Operations for shared access paths (£138k) and play facilities (£218k). Transfer from Pay Parking surplus (£100k), also for play park facilities.
Interest on Revenue Balances	(20)	0	(20)	(20)	0	0	0	
Loan Charges	20,467	12,618	18,667	18,267	400	(400)	0	Reduced borrowing requirement due to favourable interest rates (£400k) to support corporate pressures.
Provision for Bad Debts	125	287	290	290	0	0	0	
Recharge to Non-General Fund	(701)	0	(701)	(634)	(67)	67	0	Pressure to be funded from Loans Charges (£62k) and discretionary spend savings within Chief Executive (£5k).
Total	35,412	20,350	33,733	33,851	(118)	118	0	

Key Highlights, Challenges & Risks

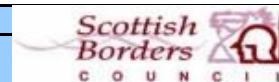
Reduced borrowing requirement due to favourable interest rates has allowed £400k to be transferred from Loans Charges to support corporate pressures.

MONTHLY REVENUE MANAGEMENT REPORT

SCOTTISH BORDERS COUNCIL

2018/19

AT END OF MONTH: Sep-18



Human Resources	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Human Resources	4,080	1,769	4,077	4,013	64	(64)	0	Staff turnover (£12k) and discretionary spend savings (£52k) to fund corporate pressures.
Early Retiral/Voluntary Severance	67	259	67	302	(235)	235	0	Drawdown from ERVS allocated reserve (£235k) to fund known commitments.
Communications & Marketing	466	280	501	501	0		0	
Corporate Transformation	773	241	990	990	0		0	
Corporate Savings	(1,509)	0	0	0	0		0	
Total	3,877	2,549	5,635	5,806	(171)	171	0	

Key Highlights, Challenges & Risks

Savings from discretionary spend areas are being transferred to support corporate pressures. A drawdown from the Allocated Reserve for ER/VS has been actioned to fund known ER/VS and redundancy commitments.

Regulatory Services	Base Budget (£'000)	Actual to Date (£'000)	Revised Budget (£'000)	Projected Outturn (£'000)	Outturn Variance (£'000)	Proposed Virement (£'000)	Projected (over)/under spend	Summary Financial Commentary
Planning Services	648	(423)	802	1,007	(205)	205	0	Budget transfer from Assessors (£35k), Passenger Transport (£69k), Legal Services (£73k) and Protective Services (£28k) to offset Planning & Building Standards fee income pressure (£205k)
Assessor & Electoral Registration Services	658	215	601	566	35	(35)	0	Vacancy underspend £35k towards Planning & Building Standards fee income pressure
Passenger Transport	2,140	2,493	2,041	1,972	69	(69)	0	Underspend of £69k from discretionary spend areas transferred to fund Planning & Building Standards Fee income pressure
Audit & Risk	332	190	328	331	(3)	3	0	Budget transfer from Legal Services (£3k) to offset Audit pressure
Legal Services	726	272	722	646	76	(76)	0	Vacancy savings (£76k) towards Planning & Building Standards fee income pressure (£73k) and Audit pressure (£3k)
Protective Services	1,579	635	1,493	1,407	86	(86)	0	Vacancy savings (£12k) and reduction in discretionary spend (£16k) towards Planning & Building Standards fee income pressure. Additional vacancy savings (£58k) towards corporate pressures.
Housing Strategy & Services	1,568	695	4,807	2,307	2,500	(2,500)	0	Second Homes Council Tax earmarked balance (£2.5m)
Total	7,650	4,078	10,793	8,235	2,558	(2,558)	0	

Key Highlights, Challenges & Risks

Planning & Building Standards fee income is highly variable and the current pressure is being managed from underspends within the Service. This income will be closely monitored over the remainder of the year. In addition to managing the pressure within the Service, budget has also been made available to support other corporate pressures across the Council.

Budget Virement Requirement

Corporate

No. of Virements 1

1 Virement is required from

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Secondary Schools	£	£	£
Budget Head	Employee Costs	(230,000)	0	0
Service	Central Schools	£	£	£
Budget Head	Employee Costs	(55,000)	0	0
Service	Additional Support Needs	£	£	£
Budget Head	Employee Costs	(381,000)	0	0
Service	Educational Psychologist	£	£	£
Budget Head	Supplies & Services	(3,000)	0	0
Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Housing Benefits	£	£	£
Budget Head	Transfer Payments	(429,000)	0	0
Department	Human Resources	2018/19	2019/20	2020/21
Service	Human Resources	£	£	£
Budget Head	Employee Costs	(15,560)	0	0
	Transport Related	(450)	0	0
	Supplies & Services	(1,990)	0	0
	Third Party Payments	(46,000)	0	0
Department	Regulatory Services	2018/19	2019/20	2020/21
Service	Protective Services	£	£	£
Budget Head	Employee Costs	(58,000)	0	0
Department	Finance, IT & Procurement	2018/19	2019/20	2020/21
Service	Loan Charges	£	£	£
Budget Head	Capital Financing Costs	(338,000)	0	0
	Total	(1,558,000)	0	0

To

Department	Health & Social Care	2018/19	2019/20	2020/21
Service	Generic Services	£	£	£
Budget Head	Employee Costs	226,200	0	0
	Third Party Payments	17,300	0	0
	Transfer Payments	6,500	0	0
Service	Older People	£	£	£
Budget Head	Third Party Payments	277,100	0	0
	Transfer Payments	94,900	0	0
Service	People with Physical Disabilities	£	£	£
Budget Head	Third Party Payments	141,000	0	0
	Transfer Payments	89,000	0	0
Department	Economic Development & Corporate Services	2018/19	2019/20	2020/21
Service	Commercial Property Income	£	£	£
Budget Head	Income	23,000	0	0
Department	Asset & Infrastructure	2018/19	2019/20	2020/21
Service	Waste	£	£	£
Budget Head	Employee Costs	175,000	0	0
	Transport Related	205,000	0	0
	Third Party Payments	60,000	0	0
Service	Network & Infrastructure Asset Management	£	£	£
Budget Head	Employee Costs	243,000	0	0
	Total	1,558,000	0	0

Because

Reallocation of available budgets to address corporate pressures across the Council. Details can be found in the monitoring report.

Budget Virement Requirement

Assets & Infrastructure

No. of Virements 4

1 Virement is required from

Department	Asset & Infrastructure	2018/19	2019/20	2020/21
Service	Property Management Services	£	£	£
Budget Head	Employee Costs	(25,000)	0	0

Service	Major Projects	£	£	£
Budget Head	Income	(75,000)	0	0

To

Department	Corporate Savings	2018/19	2019/20	2020/21
Service	Corporate Landlord	£	£	£
Budget Head	Supplies & Services	100,000	0	0

Because

Temporary transfer of budget from Property Management and Major Projects to deliver Corporate Landlord savings.

2 Virement is required from

Department	Asset & Infrastructure	2018/19	2019/20	2020/21
Service	Neighbourhood Operations	£	£	£
Budget Head	Supplies & Services	(138,000)	0	0
Budget Head	Supplies & Services	(218,000)		

Service	Pay Parking	£	£	£
Budget Head	Third Party Payments	(100,000)	0	0

To

Department	Finance, IT & Procurement	2018/19	2019/20	2020/21
Service	Capital Financed by Current Revenue	£	£	£
Budget Head	Capital Financing Costs	456,000	0	0

Because

Transfer of revenue budget from Neighbourhood Operations for shared access paths and play facilities. Transfer from Pay Parking surplus, also for play park facilities.

3 Virement is required from

Department	Asset & Infrastructure	2018/19	2019/20	2020/21
Service	Property Management Services	£	£	£
Budget Head	Employee Costs	(25,000)	0	0
Budget Head	Premises Related Expenditure	(50,000)		
Budget Head	Income	(41,000)		

Service	Estates Management Services	£	£	£
Budget Head	Employee costs	(41,000)	0	0

Service	Design Services	£	£	£
Budget Head	Income	(14,000)	0	0

To

Department	Asset & Infrastructure	2018/19	2019/20	2020/21
Service	Neighbourhood Operations	£	£	£
Budget Head	Employee costs	110,000	0	0
Budget Head	Supplies & Services	23,000		

Service	Network & Infrastructure Asset Management	£	£	£
Budget Head	Employee costs	38,000	0	0

Because Transfer of budget to cover Neighbourhood Services and Network and Infrastructure Asset Management pressures from underspends in Property, Estates & Design Services.

4 Virement is required from

Department	Assets & Infrastructure	2018/19	2019/20	2020/21
Service	Design Services	£	£	£
Budget Head	Employee Costs	(19,000)	0	0

To

Department	Assets & Infrastructure	2018/19	2019/20	2020/21
Service	Network & Infrastructure Asset Management	£	£	£
Budget Head	Employee Costs	19,000	0	0

Because Transfer of budget to Network & Infrastructure Asset Management towards roads review savings.

Budget Virement Requirement Economic Development & Corporate Services No. of Virements 1

1 Virement is required from

Department	Economic Development & Corporate Services	2018/19	2019/20	2020/21
Service	Economic Development	£	£	£
Budget Head	Employee Costs	(14,000)	0	0
	Supplies & Services	(4,500)	0	0
	Third Party Payments	(10,000)	0	0
Service	Emergency Planning	£	£	£
Budget Head	Employee Costs	(5,500)	0	0
	Supplies & Services	(3,000)	0	0
	Total	(37,000)	0	0

To

Department	Economic Development & Corporate Services	2018/19	2019/20	2020/21
Service	Commercial Property Income	£	£	£
Budget Head	Income	37,000	0	0

Because

Staff turnover savings, operational efficiencies and managed savings within Economic Development and Emergency Planning to fund projected shortfall in Commercial Property income.

Budget Virement Requirement

Children & Young People

No. of Virements 4

1 Virement is required from

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Early Years	£	£	£
Budget Head	Employee Costs	(220,000)	(220,000)	(220,000)

To

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Primary Schools	£	£	£
Budget Head	Employee Costs	220,000	220,000	220,000

Because

Teaching allocations and class organisation financial plan saving delivered from disestablishment of 5 FTE in the Early Years Teaching Team.

2 Virement is required from

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Central Schools	£	£	£
Budget Head	Employee Costs	(321,160)	0	0

To

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Primary Schools	£	£	£
Budget Head	Employee Costs	(28,956)	0	0

Service	Secondary Schools	£	£	£
Budget Head	Employee Costs	350,116	0	0

Because

To devolve budgets to Primary and Secondary Schools to reflect probationer recruitment for the 2018/19.

3 Virement is required from

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Community Learning & Development	£	£	£
Budget Head	Employee Costs	(5,000)	0	0

To

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Primary	£	£	£
Budget Head	Employee Costs	5,000	0	0

Because

To fund the cost of spaces in the creche at Burnfoot Community School. The CLD service offer spaces in the crèche so that parents can attend adult learning classes (adult literacy, English for Speakers of Other Languages [ESOL]).

4 Virement is required from

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Early Years	£	£	£
Budget Head	Employee Costs	(71,718)	0	0

To

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Additional Support Needs	£	£	£
Budget Head	Employee Costs	71,718	0	0

Because

To transfer budget from Early Years to Additional Support Needs to fund pre-school visiting teachers.

Budget Virement Requirement

Health & Social Care

No. of Virements 1

1 Virement is required from

Department	Health & Social Care	2018/19	2019/20	2020/21
Service	Generic Services	£	£	£
Budget Head	Employee Costs	(145,618)	(145,618)	(145,618)
	Transport Costs	(1,682)	(1,682)	(1,682)
	Supplies & Services	(483)	(483)	(483)
	Total	(147,783)	(147,783)	(147,783)

To

Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Business Change & Programme Management	£	£	£
Budget Head	Employee Costs	145,618	145,618	145,618
	Transport Costs	1,682	1,682	1,682
	Supplies & Services	483	483	483
	Total	147,783	147,783	147,783

Because

Centralisation of Planning Team under Business Change & Programme Management.

Budget Virement Requirement

Customer & Communities

No. of Virements 3

1 Virement is required from

Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Business Planning Performance & Policy Development	£	£	£
Budget Head	Employee Costs	(42,537)	0	0
Service	Business Change & Programme Management	£	£	£
Budget Head	Employee Costs	(44,000)	0	0
Total		(86,537)	0	0

To

Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Community Planning and Engagement	£	£	£
Budget Head	Employee Costs	86,537	0	0

Because

Transfer underspends in staffing to fund Locality Co-ordinator positions in Community Planning and Engagement.

2 Virement is required from

Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Scottish Welfare Fund	£	£	£
Budget Head	Transfer Payments	(81,000)	0	0

To

Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Customer Advice & Support Services	£	£	£
Budget Head	Employee Costs	81,000	0	0

Because

Transfer Scottish Welfare Fund administration budget to Customer Advice & Support Services.

3 Virement is required from

Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Housing Benefits	£	£	£
Budget Head	Transfer Payments	(164,000)	0	0
Service	Customer Advice & Support Services	£	£	£
Budget Head	Employee Costs	(2,000)	0	0
	Supplies & Services	(5,000)	0	0
	Third Party Payments	(4,000)	0	0
Service	Business Change & Programme Management	£	£	£
Budget Head	Employee Costs	(70,000)	0	0
	Supplies & Services	(5,000)	0	0
Total		(250,000)	0	0

To

Department	Customer & Communities	2018/19	2019/20	2020/21
Service	Corporate Savings	£	£	£
Budget Head	Employee Costs	250,000	0	0

Because

Vacancy management, discretionary spend savings and the release of Housing Benefit core budget to fund unachievable digital transformation savings.

Budget Virement Requirement **Finance, IT & Procurement** **No. of Virements** 1

1 Virement is required from

Department	Finance, IT & Procurement	2018/19	2019/20	2020/21
Service	Loan Charges	£	£	£
Budget Head	Capital Financing Costs	(62,000)	0	0

Service	Chief Executive	£	£	£
Budget Head	Supplies & Services	(7,650)	0	0

Total		(69,650)	0	0
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To

Department	Finance, IT & Procurement	2018/19	2019/20	2020/21
Service	Recharge to Non General Fund	£	£	£
Budget Head	Income	67,000	0	0

Service	Finance	£	£	£
Budget Head	Supplies & Services	2,650	0	0

Total		69,650	0	0
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Because

Reduced borrowing requirement due to favourable interest rates (£62k) and discretionary spend savings within Chief Executive (£8k) to fund Recharge to Non-General Fund Recharge (£67k).
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Budget Virement Requirement

Regulatory Services

No. of Virements 2

1 Virement is required from

Department	Regulatory Services	2018/19	2019/20	2020/21
Service	Assessors	£	£	£
Budget Head	Employee Costs	(35,000)	0	0

Service	Passenger Transport	£	£	£
Budget Head	Employee Costs	(29,000)	0	0
Budget Head	Supplies & Services	(29,000)	0	0
Budget Head	Transport related expenditure	(11,000)	0	0

Service	Legal Services	£	£	£
Budget Head	Employee Costs	(73,000)	0	0

Service	Protective Services	£	£	£
Budget Head	Employee Costs	(12,000)	0	0
Budget Head	Supplies & Services	(16,000)	0	0

To

Department	Regulatory Services	2018/19	2019/20	2020/21
Service	Planning Services	£	£	£
Budget Head	Income	205,000	0	0

Because

Transfer of budget to cover Planning & Building Standards fee income pressure from underspends within Assessors, Passenger Transport, Legal Services and Protective Services.

2 Virement is required from

Department	Regulatory Services	2018/19	2019/20	2020/21
Service	Legal Services	£	£	£
Budget Head	Employee Costs	(2,744)	0	0

To

Department	Regulatory Services	2018/19	2019/20	2020/21
Service	Audit & Risk	£	£	£
Budget Head	Employee Costs	2,744	0	0

Because

Transfer of budget from Legal Services to Audit to offset efficiency savings not achieved in 2018/19.

Budget Virement Requirement

Financed by

No. of Virements 2

1 Virement is required from

Department	Financed by	2018/19	2019/20	2020/21
Service	Revenue Support Grant	£	£	£
Budget Head	Income	(91,000)	0	0

To

Department	Children & Young People	2018/19	2019/20	2020/21
Service	Central Schools	£	£	£
Budget Head	Transfer Payments	91,000	0	0

Because

To allocate grant funding from Scottish Government to support the increased clothing and footwear grant.

2 Virement is required from

Department	Financed by	2018/19	2019/20	2020/21
Service	Reserves	£	£	£
Budget Head	Capital Financing Costs	(235,000)	0	0

To

Department	Human Resources	2018/19	2019/20	2020/21
Service	Early Retiral/Voluntary Severance	£	£	£
Budget Head	Employee Costs	235,000	0	0

Because

Drawdown from ER/VS allocated reserve to fund current known ER/VS and redundancy commitments.

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Budget Virement Requirement

Regulatory Services

No. of Virements 1

1 Virement is required from

Department	Regulatory Services	2018/19	2019/20	2020/21
Service	Housing Strategy & Services	£	£	£
Budget Head	Third Party Payments	(2,500,000)	2,500,000	0

To

Department		2018/19	2019/20	2020/21
Service		£	£	£
Budget Head	General Fund Reserve - Earmarked Balances	2,500,000	(2,500,000)	0

Because

To earmark Second Homes Council Tax budget into 2019/20 to support future investment in affordable housing.

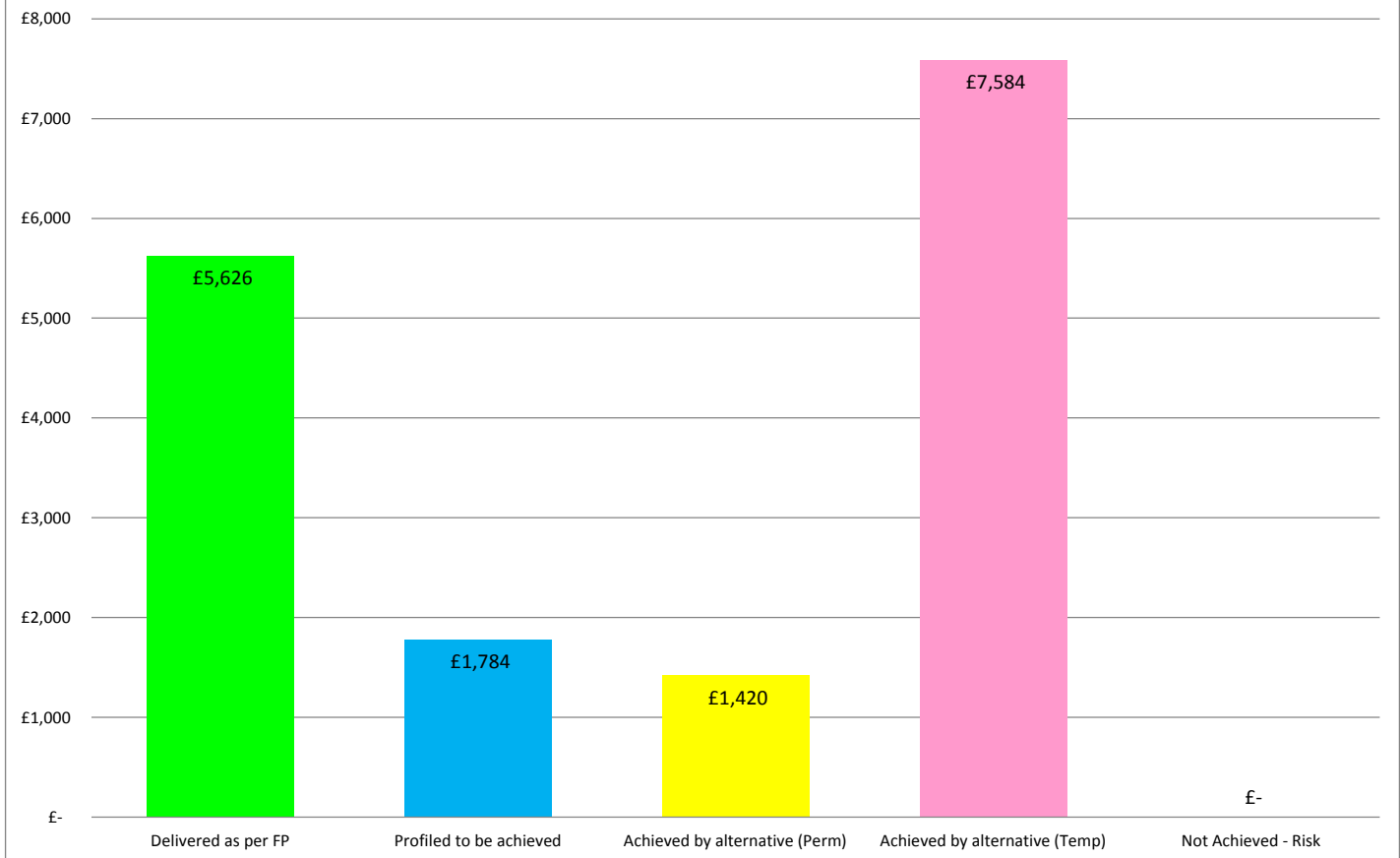
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FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

SBC Total

Status	Saving £'000	Saving %
Delivered as per FP	£ 5,626	34%
Profiled to be achieved	£ 1,784	11%
Achieved by alternative (Perm)	£ 1,420	9%
Achieved by alternative (Temp)	£ 7,584	46%
Not Achieved - Risk	£ -	0%
	16,414	100%

SBC (Total) Efficiency Savings Progress £'000



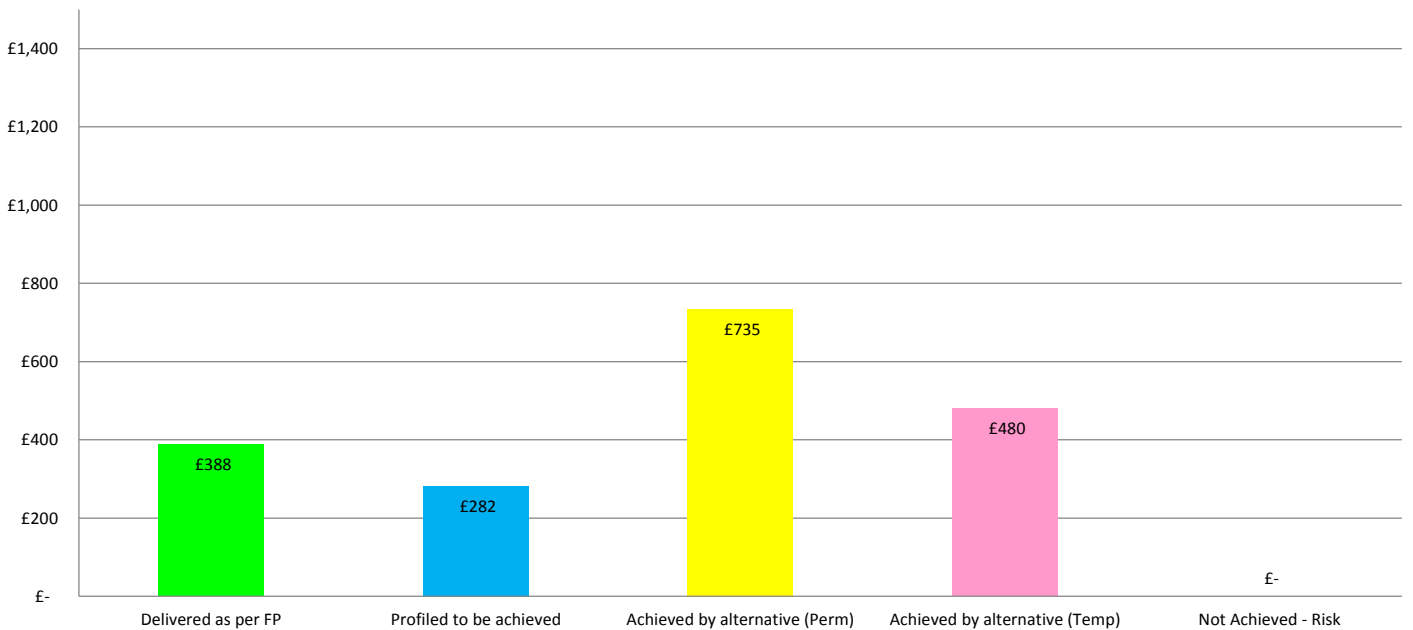
FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

CONTRACTED SERVICES

Savings :

	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
SBCares - 2016/17 Contribution increase not delivered permanently	236			236		
SBCares - 2017/18 Contribution increase not delivered permanently	177			177		
2018/19 Savings:						
SB Cares Contribution to SBC General Fund per Original Business Case	162			162		
SB Cares Structure Review	100				100	
Implement relief staff management tool	80				80	
Offer new relief bank of staff agency service for other Borders providers at commercial rate.	20			20		
Implement equitable support worker structure in Care Homes	20			10	10	
Review of how Sleep-Ins are provided	80			40	40	
Review of Finance System – use Business World as an alternative - Licence & Maintenance Fee Saving	20			20		
Increase pool car fleet in homecare	20				20	
Review provision of fleet across all services	10				10	
Brokerage service – Management fee for promoting services – Community provision e.g. Care & Repair	10			10		
East Lothian collaboration for the provision of Alarms Service	250		50			200
Review of Bordercare and Community Equipment Service delivery structures	80			60	20	
Management Fee Reduction to Live Borders	388	388				
Corporate Commissioning	232		232			
	1,885	388	282	735	480	0

Contracted Services Savings £000's



FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

ASSETS & INFRASTRUCTURE

Savings :

	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
Roads review savings	444	203			241	
Cleaning Services Rationalisation (inc Janitor, crossings)	260	182	25		53	
More efficient property and asset portfolio	120	20			100	
Review of Street Lighting provision (SLEEP project)	62		62			
Increase in minimum rental charge (property & allotments)	20				20	
Develop an Integrated Waste Plan	234				234	
New delivery model for Public Toilet provision	144			144		
Place Fees & Charges	111	111				
Charge Estate Management time	25			25		
Modernise Winter operations	100	41			59	
Neighbourhoods home to work mileage	20				20	
Janitorial Review	50	50				
Energy Efficiency Project	34		34			
2018/19 Savings:						
Energy Efficiency Project	119		51		68	
PPP - Savings in contract utility costs	100		100			
Staff Canteen Efficiency	60	60				
Catering - increased income from expansion of nursery hours	71	71				
Catering - increased income from higher Secondary Schools meals uptake	75	75				
Catering - Marketing budget reduction	20	20				
Cleaning Service Rationalisation	20		20			
Cleaning - Review of School Crossing Pastrol provision	60			60		
Projects - Feasibility budget reduction	30	30				
Review of Winter working patterns / overtime	50				50	
Neighbourhoods - Grass cutting, Biodiversity, Floral Detail, Access	345	144			201	
Education Grounds Maintenance	20	20				
Roads Review savings	100				100	
Increased surplus from Fleet Management	56	56				
Waste : Kerbside Collection Review	175				175	
Waste : Leachate Management budget reduction	100	100				
Waste : Community Recycling Centres	40				40	
Waste Fees & Charges	105	105				
Additional Income across A&I	8	8				
Corporate - Property & Assets	284	5	24		255	
Corporate - Vehicle Tracking and Scheduling	100		50		50	
Corporate Landlord	100				100	
	3,662	1,301	366	229	1,766	0

Asset & Infrastructure Savings £000's



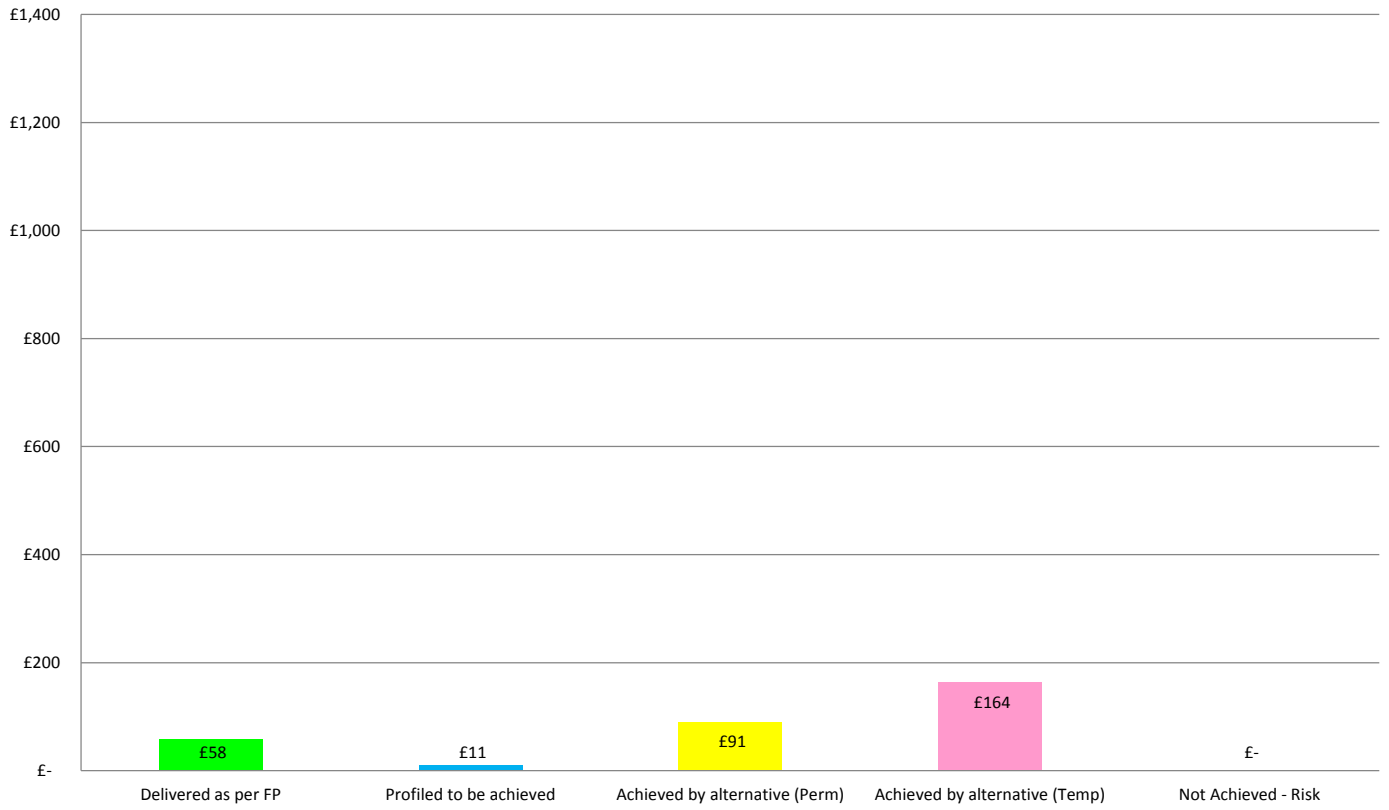
FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

ECONOMIC DEVELOPMENT & CORPORATE SERVICES

Savings :

	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
SBConnect Advertising	50			50		
Reduction in external printing costs	25			25		
Reduction in printing contract through contract renewal	30			16	14	
Savings in Housing Strategy & Services	11		11			
2018/19 Savings:						
Shared Service opportunities with Dumfries & Galloway	150				150	
Business Gateway	10	10				
Housing Strategy savings	30	30				
Commercial Rent income	0					
Travel in Emergency Planning	4	4				
Resilient Communities materials budget	5	5				
Communications Web and Digital Media post	9	9				
	324	58	11	91	164	0

Economic Development & Corporate Services Savings £000's

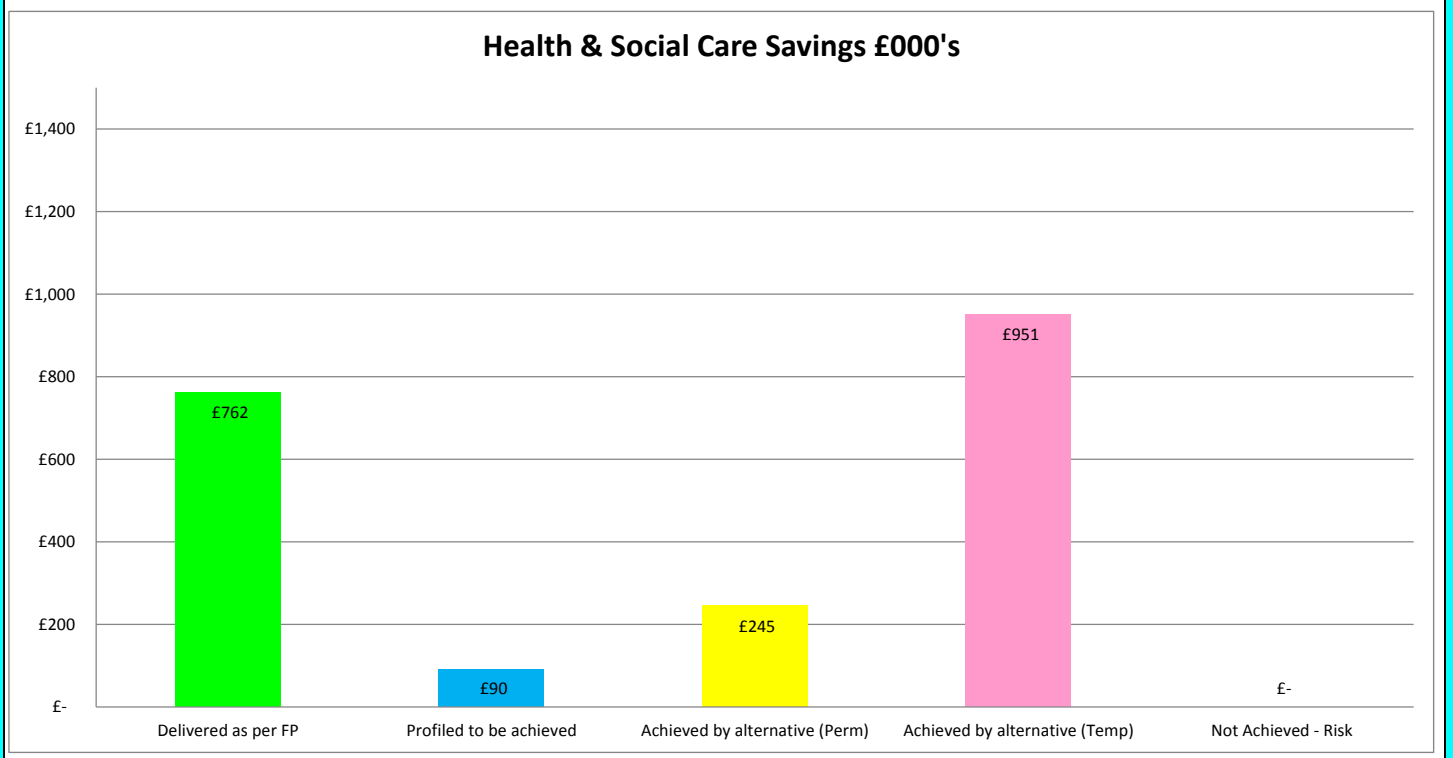


FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

HEALTH & SOCIAL CARE

Savings :

	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings	£'000					
Review of Business Management & Specialist posts	53	53				
Review of Commissioning arrangements	597	597				
2018/19 Savings:						
Purchase Criminal Justice Service (CJS) training (e.g. Health and Safety) from Scottish Borders Council instead of an external provider	2	2				
Review of Day Services (Older People and Learning Disability)	290		90	145	55	
Review of non-day service functions from SB Cares	100			100		
Review and recommission of Specialist Care and Support Services (Older People)	250				250	
Review the Shopping Service (Older People)	41	23			18	
Review Commissioned Services including SB Cares within Learning Disability Service	100				100	
Decommission Learning Disability Services with new alternatives.	76	63			13	
Reduction in Night-Time Support (note the wider context of a future strategic review of Night-Time Support) (Learning Disability)	74				74	
Decommission Learning Disability Services delivered by Borders College	24	24				
Decommission a specific Adults with Learning Disability contract	10				10	
Decommission 2 Mental Health services with identified alternatives	53				53	
Greater Use of Technology	100				100	
Undertake a productivity review programme across Adult Social Work services	88				88	
Review management arrangements across all Adult social work services	60				60	
Review Community Based Services (considering posts / skill mix) covering Occupational Therapy and Social Work	110				110	
Review all small grants, contributions to communities and payments to 3rd sector organisations	20				20	
	2,048	762	90	245	951	0



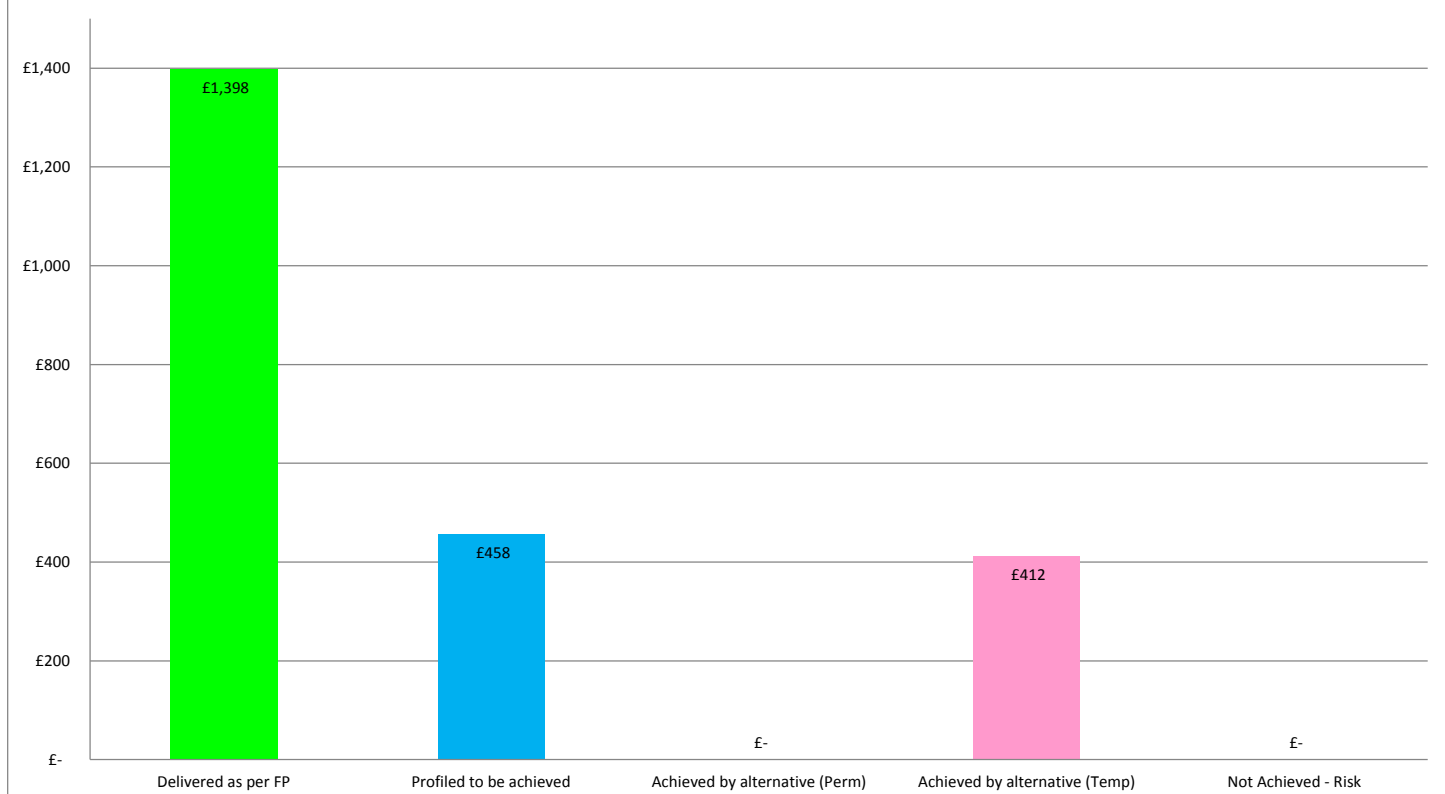
FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

CHILDREN & YOUNG PEOPLE

Savings :	£'000	Delivered as per FP	Profiled to be achieved*	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
School Library Review	125					125
Review Outdoor Education Service	55	55				
2018/19 Savings:						
Review of Early Years Service aligning budget with 2017/18 service delivery	320	320				
Reduction in Teacher Numbers	230	220	10			
School Estate Review	85	85				
Music Tuition Review	50					50
Outdoor Education Review	55	35				20
School Library Review	75					75
Central Schools Review	476	476				
ASN Passenger Transport Review	200	170	30			
Children & Families Social Work – reduce external placements	400		400			
Review of Children & Families Social Work service	100					100
Reduce the Social Work team by 1 FTE	42					42
Increased Fees & Charges	5	5				
Review of Community Learning & Development (CLD) service (Adults & Youth)	50	32	18			
	2,268	1,398	458	0	412	0

* Profiled to be achieved is indicative of the academic year running from Mid-August 2018 to June 2019

Children & Young People Savings £000's

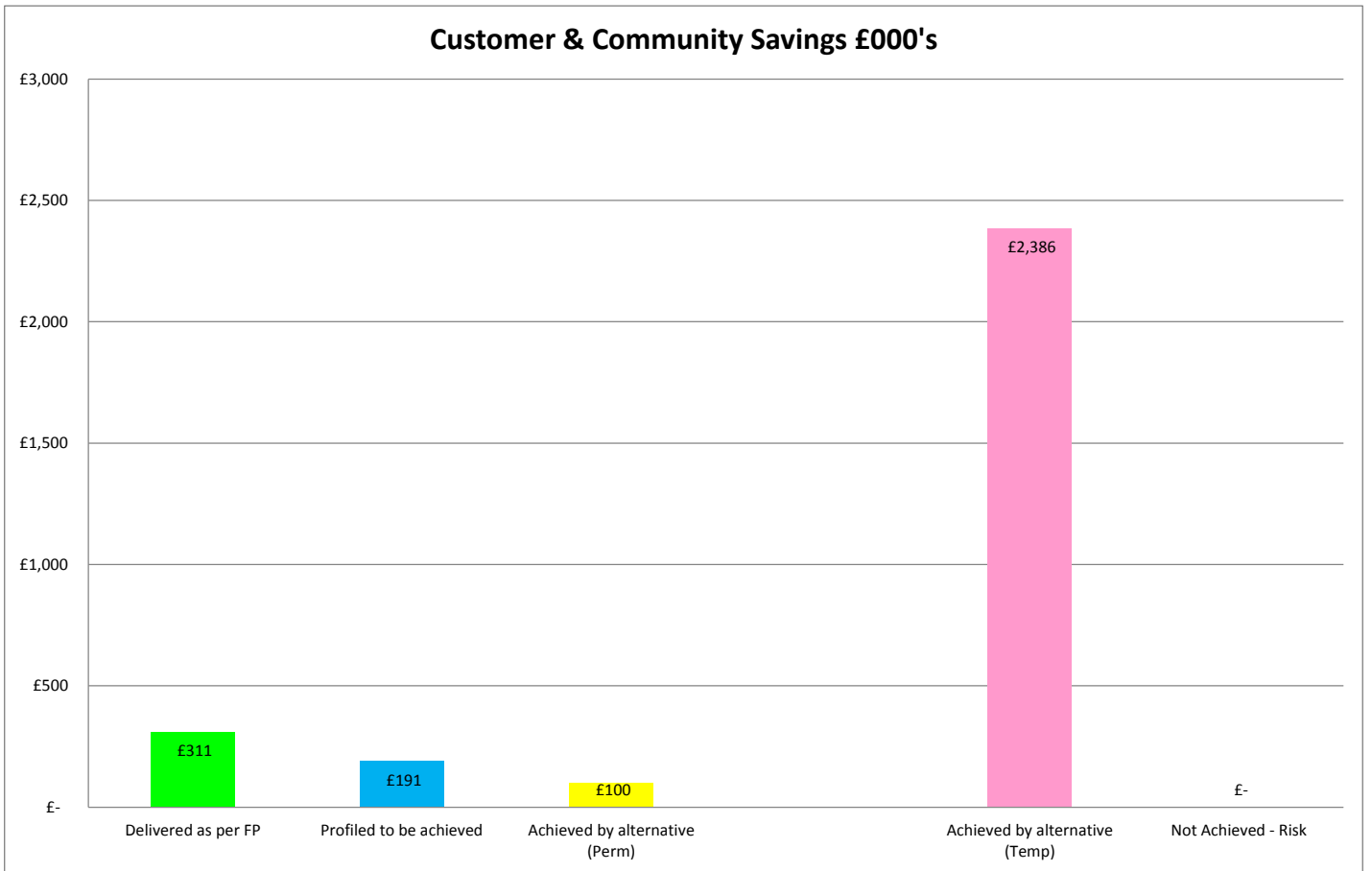


FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

CUSTOMER & COMMUNITIES

Savings :

	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
Review commissioning arrangements (Grants)	200		169		31	
Register New Properties	22		22			
Corporate - Digital Transformation	1180				1,180	
2018/19 Savings:						
Maximise funding opportunities from partners	100			100		
Performance Team: Grade 8 to Modern Apprentice	15	15				
Integrated Customer Services Model	161	161				
Housing Benefits overpayment	0					
Democratic Services vacancy	35	35				
Corporate - Digital Transformation	1,175				1175	
Corporate - Council Tax Reduction Scheme	100	100				
	2,988	311	191	100	2,386	0

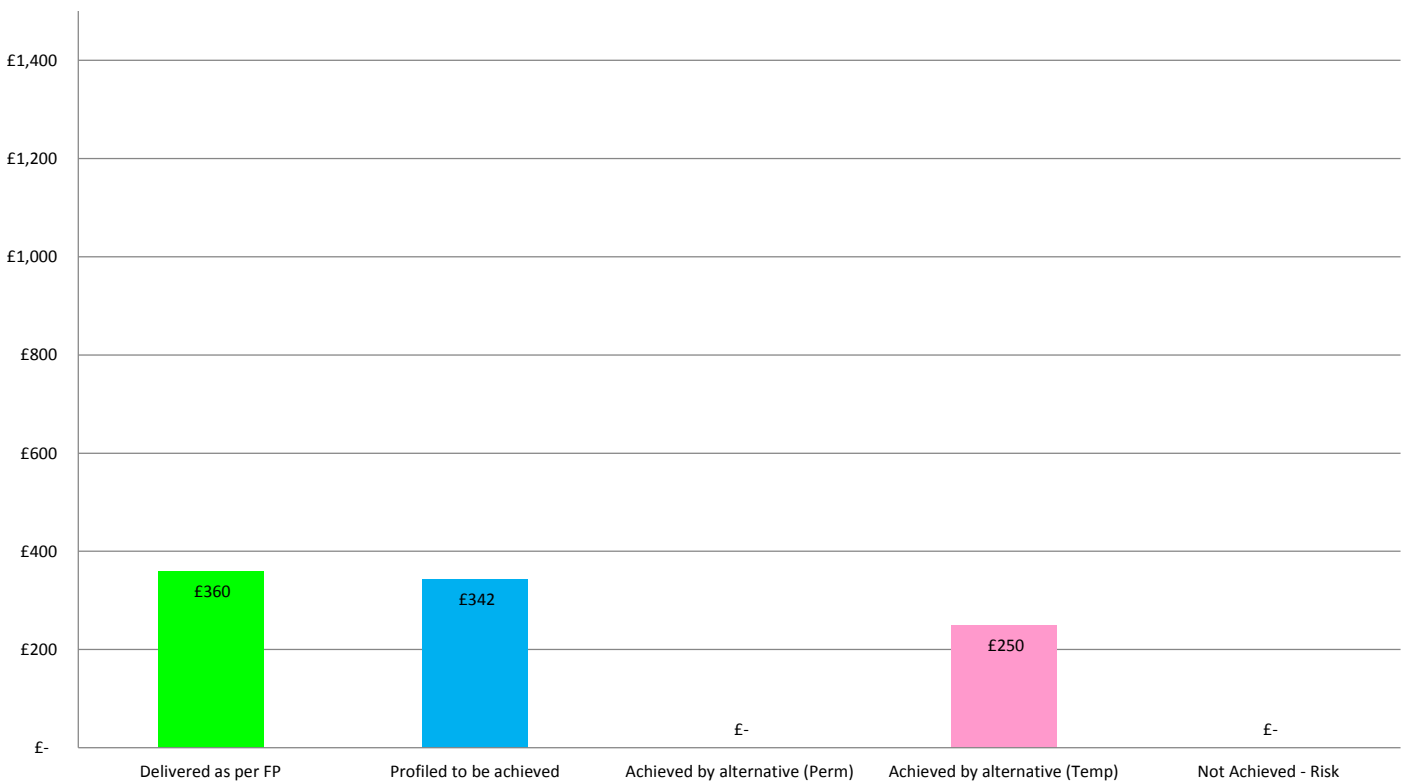


FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

FINANCE, IT & PROCUREMENT

Savings :	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
Corporate - Procurement savings across all departments	120	120				
2018/19 Savings:						
Self insurance approach	0					
Common Good Grants	27	27				
IT Licensing	10		10			
NHS Borders IT disaster recovery	15		15			
Corporate - Top slice external grants received	500		250		250	
Corporate - Mobile phone contracts	30	15	15			
Corporate - Procurement savings across all departments	250	198	52			
	952	360	342	0	250	0

Finance, IT & Procurement Savings £000's



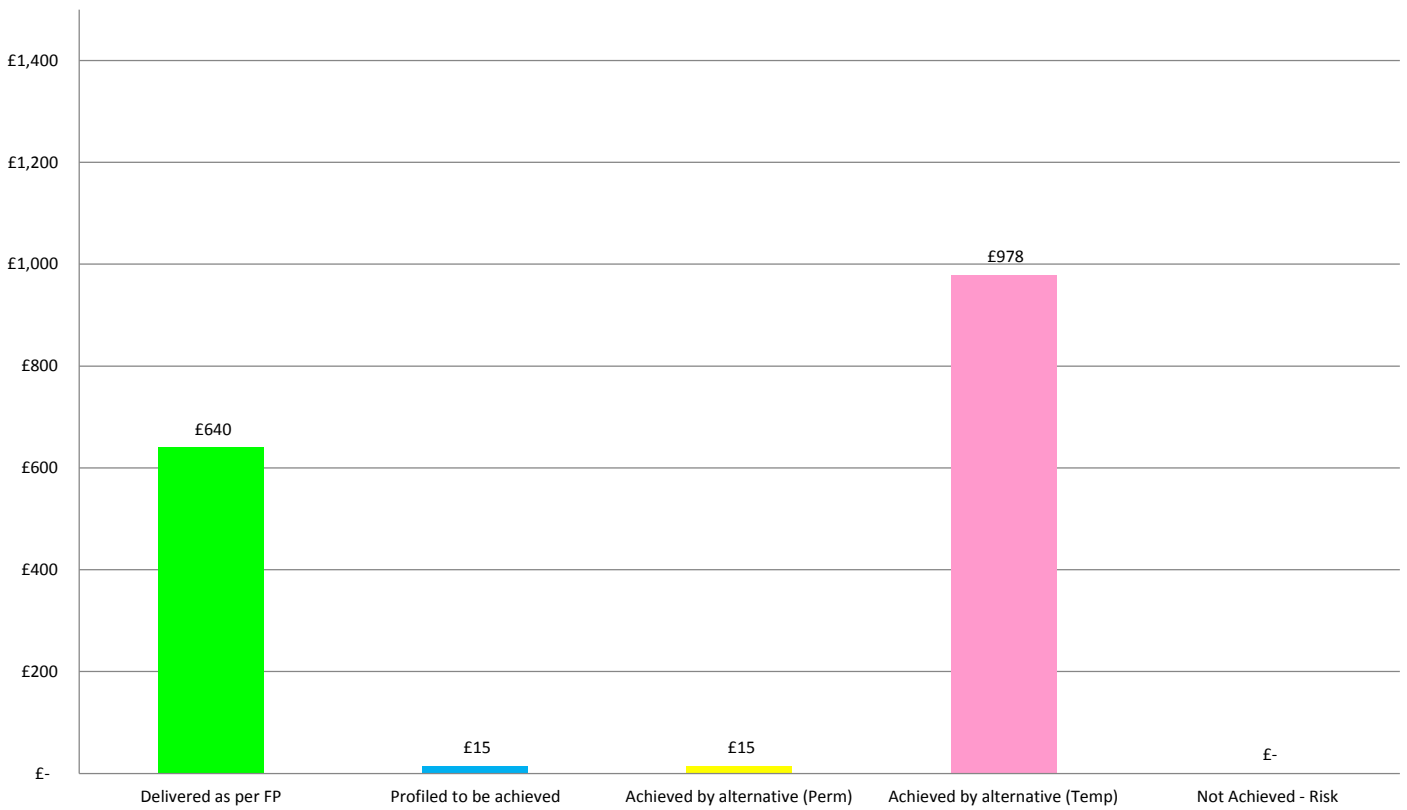
FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

HUMAN RESOURCES

Savings :

	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
HR - Reduction occupational health	30		15	15		
Organisational Efficiencies (C Hepburn)	390	390				
2018/19 Savings:						
Human Resources, HRSS Discretionary spend	10	10				
Reduce Subscription for Licenses	5	5				
Apprenticeship Levy income assumption	50	50				
Salary Sacrifice income assumption	14	14				
Organisational Efficiencies	601	171			594	
Changes to working practices	548				384	
	1,648	640	15	15	978	0

Human Resources Savings £000's

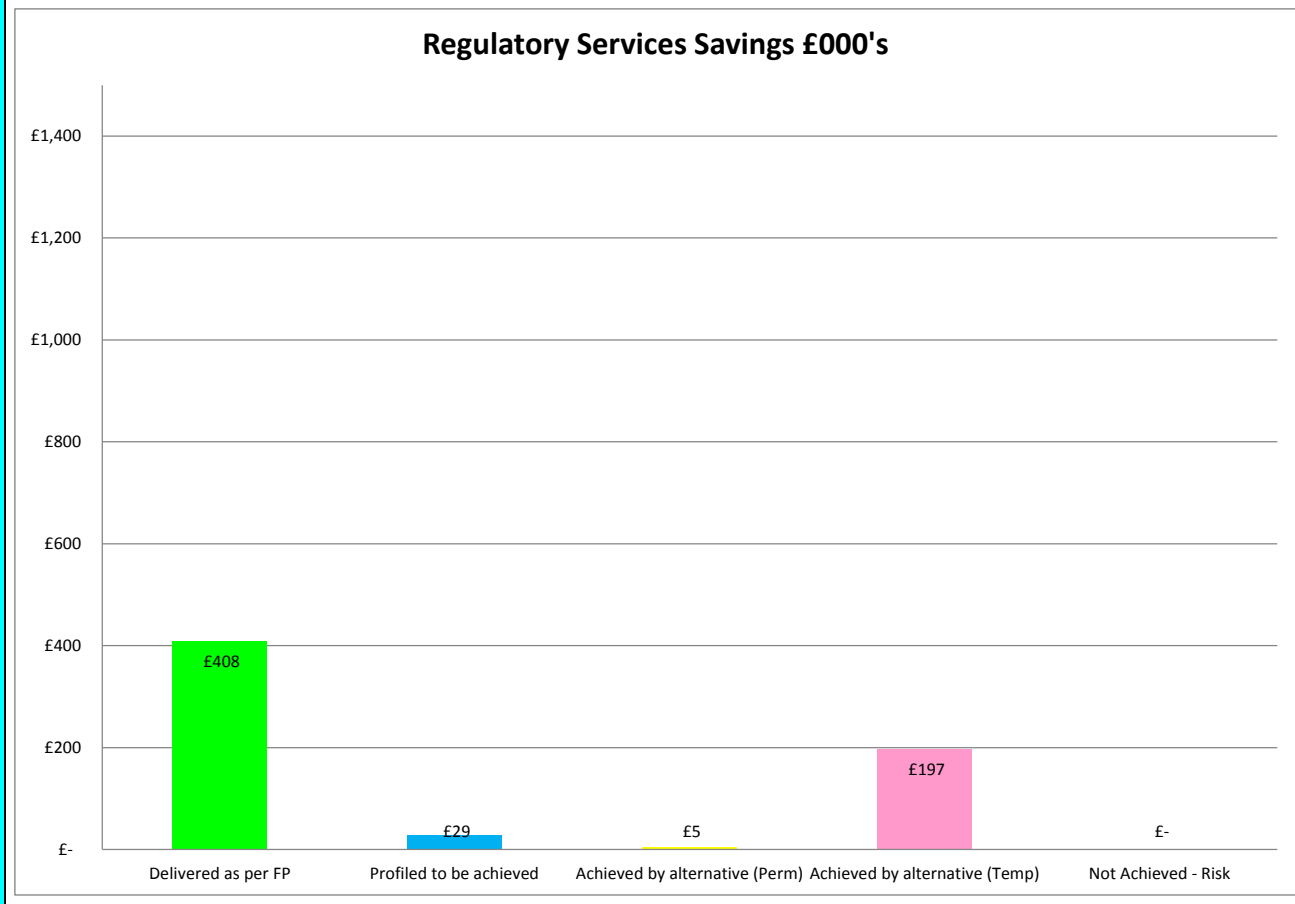


FINANCIAL PLAN EFFICIENCY PROGRESS 2018/19

REGULATORY SERVICES

Savings :

	£'000	Delivered as per FP	Profiled to be achieved	Achieved by alternative (Perm)	Achieved by alternative (Temp)	Not Achieved
Brought Forward Savings						
Regulated Bus Fares	58	58				
2018/19 Savings:						
Planning Fee Income	100				100	
Phase 2 staffing reductions within Planning Service	50	16	29	5		
Additional income from Pre-Planning advice	10	10				
SESPLAN Payment Reduction	35	35				
Assessors - reduction in cavasser numbers	22	8			14	
Assessors - bulk printing savings	10				10	
Regulated Bus Fares	40	40				
Transport Review Savings	200	200				
Provision of shared Audit Service with Mid-Lothian	34	34				
Legal Subscriptions	3	3				
Shared "on call" service for Environmental Health incidents	4	4				
Provision of an Animal Feed Service for other Local Authorities	30				30	
Protective Services Staffing	43				43	
	639	408	29	5	197	0



BALANCES AT 31 MARCH 2019

Report by Chief Financial Officer

EXECUTIVE COMMITTEE

20 November 2018

1 PURPOSE AND SUMMARY

- 1.1 This report provides the Executive Committee with an analysis of the Council's balances as at 31 March 2018 and advises Members of the projected balances at 31 March 2019.**
- 1.2 The unaudited Council's General Fund useable reserve (non-earmarked) balance was £6.672m at 31 March 2017. The first monitoring position reported to the Executive Committee in September 2018 reflected a balance of £6.315m in line with the approved Financial Strategy. The projected balance as at 31st March 2019 remains £6.315m. It should be noted that national pay negotiations are on-going and that any increase from the level budgeted may require to be drawn down from reserves in 2018/19.
- 1.3 The Council's allocated reserve balance was £5.058m at 31 March 2018. The projected balance in the allocated reserve at 31st March 2019 is £2.828m as a result of approved planned draw downs during 2018/19.
- 1.4 The total of all useable balances, excluding developer contributions, at 31 March 2019 is projected to be £20.528m, compared to £28.793 at 31 March 2018.
- 1.5 The projected balance on the Capital Fund of £5.922m will be affected by any further capital receipts, developer contributions, interest credited and any expenditure authorised to be financed from the Fund during the remainder of the financial year.

2 RECOMMENDATIONS

- 2.1 It is recommended that the Executive Committee:**
 - (a) Notes the projected revenue balances as at 31 March 2019 as per Appendices 1 & 2;**
 - (b) Notes that any shortfall associated with pay award negotiations may require to be drawn down from reserves in 2018/19; and**
 - (c) Notes the projected balance in the Capital Fund as per Appendix 3.**

3 ACCOUNTS AND FUNDS OPERATED BY THE COUNCIL

3.1 Income and expenditure relating to the Council's services are accounted for and financed through the following funds (as required or permitted by statute):

- (a) General Fund
- (b) Corporate Property Repairs & Renewals Fund
- (c) Insurance Fund
- (d) Plant & Vehicles renewals Fund
- (e) Capital Fund

3.2 The projections of balances on these Funds are shown in the statements attached in Appendices 1, 2 and 3 and are based on actual expenditure and income to 30 September 2018. These balances represent the Council's useable reserves which are projected at 31 March 2019 as follows:

BALANCES	31/03/19 projection £m
Earmarked Balances (non DSM)	2.564
Earmarked Balances (DSM)	0
Allocated Balances	2.828
General Fund (Unallocated Reserve)	6.315
Corporate Property Repairs & Renewals Fund	0
Insurance Fund	1.020
Plant & Vehicles Renewals Fund	5.501
Capital Fund (exc. Developer Contributions)	2.300
	20.528

4 BALANCES AT 31 MARCH 2019

4.1 UNALLOCATED BALANCES

Appendix 1 summarises the projected transactions and resultant projected balances at 31 March 2019 on the General Fund and Appendix 2 shows the projected non-General Fund balances. The net effect is the useable General Fund balance after earmarked funds and allocated reserves is projected to be **£6.315m** at 31 March 2019 which is in line with the recommended level included in the Financial Strategy approved by Council.

4.2 RISKS

The Corporate Financial Risk Register was considered at the Council Meeting on 20 February 2018 and identifies potential risks which include failure to control budgets within approved limits, severe weather events, the economic downturn, potential contractual claims and unplanned emergencies. The accumulated financial risk in the Risk Register is assessed to be at £11.063m and the projected useable General Fund balance, at £6.315m, is sufficient to cover 57% of risks identified at that time. £6.315m is the recommended level of General Fund Reserve identified in the Financial Strategy approved by Council on 20 February 2018. The general fund reserve will continue to be monitored through the Corporate Financial Risk Register on a regular basis.

4.3 ALLOCATED BALANCES

Allocated balances were £3.063m at the last reporting and are now projected to be £2.828m based on the draw down of £235k of the ER/VS balance in line with current commitments. All movements during 2018/19 are set out below:

ALLOCATED BALANCES	31st March 2018 £m	Increase during 2018/19 £m	Released during 2018/19 £m	31st March 2019 £m
General Financial Plan	2.000		(2.000)	0
CFCRs not yet applied to capital	0.135	0	(0.135)	0
IT transformation	1.030	0	0	1.030
Municipal Mutual	0.242	0	0	0.242
Adverse Weather (including flood)	1.000	0	0	1.000
Approved contribution to Energy Efficiency & Change Fund	0.300	0	0	0.300
ER/VS	0.351	0.140	0.235	0.256
Total	5.058	0.140	(2.370)	2.828

4.4 Appendix 3 details the balances currently held in the Capital Fund. These balances are temporarily held in the Loans Fund and will attract interest at the end of the financial year. The Fund can only be used for capital purposes or to repay external debt.

5 IMPLICATIONS

5.1 Financial

There are no financial implications beyond those contained in the report and appendices.

5.2 Risk and Mitigations

The major risks associated with this report are that the level of projected balances proves to be insufficient. Service budget pressures plus unexpected liabilities are the most likely sources of pressure on reserves. Current pressures being highlighted through the 2018/19 revenue monitoring process increase the likelihood of a draw down from reserves being required in 2018/19. These risks are being managed through regular monitoring of financial activity in all funds of the Council, including regular revenue and capital budgetary control reports to the Executive Committee. In addition the Corporate Financial Risk Register is regularly reviewed by senior Finance staff.

5.3 Equalities

There are no adverse equality issues arising from the report.

5.4 Acting Sustainably

There are no economic, social or environmental effects associated with this

report.

5.5 Carbon Management

There are no effects on carbon emissions associated with this report.

5.6 Rural Proofing

This report does not relate to a new or amended policy or strategy and as a result rural proofing is not an applicable consideration.

5.7 Changes to Scheme of Administration or Scheme of Delegation

There are no changes to the Schemes of Administration or Delegation as a result of this report.

6 CONSULTATION

6.1 The Corporate Management Team, the Monitoring Officer, the Chief Legal Officer, the Chief Officer Audit & Risk, the Chief Officer HR, and the Clerk to the Council have been consulted and any comments have been reflected in the report.

Approved by

David Robertson
Chief Financial Officer

Signature

Author(s)

Suzy Douglas	Financial Services Manager 01835 824000 X5881
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Background Papers:

Previous Minute Reference: 21 August 2018

Note – You can get this document on tape, in Braille, large print and various computer formats by contacting the address below. Treasury & Capital Team can also give information on other language translations as well as providing additional copies.

SCOTTISH BORDERS COUNCIL
GENERAL FUND BALANCES AT 31 MARCH 2019

	GENERAL FUND £'000's	GENERAL FUND (DSM) £'000's	GENERAL FUND (EAR-MARKED) £'000's	ALLOCATED RESERVES £'000's	TOTAL £'000's
Balance at 1 April 2018	6,672	2,442	5,556	5,058	19,728
Projected Income (RSG, NDR, Council Tax)	259,357				259,357
Projected Net Revenue Expenditure	(267,378)				(267,378)
Earmarked Balances from previous year	7,934	(2,442)	(5,492)		0
Earmarked Balances to future years	(2,500)		2,500		0
Allocation of statutory adjustment balance to ER/VS	(5)			5	0
Funding allocated Financial Plan Revenue	2,000			(2,000)	0
Transfer allocated reserve from CFCR to ER/VS				(135)	(135)
Transfer allocated reserve from CFCR to ER/VS				135	135
Drawdown from ERVS Allocated Reserve	235			(235)	
Projected Balance at 31 March 2019	6,315	0	2,564	2,828	11,707

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SCOTTISH BORDERS COUNCIL
REVENUE FUND BALANCES AT 31 MARCH 2019
(EXCLUDING GENERAL FUND)

	CORPORATE PROPERTY REPAIRS & RENEWALS FUND £'000's	PLANT & VEHICLES RENEWAL FUND £'000's	INSURANCE FUND £'000's	TOTAL £'000's
Balance at 1 April 2018	426	5,982	1,063	7,471
Projected Income	<u>2,222</u>	<u>2,033</u>	<u>1,679</u>	<u>5,934</u>
	2,648	8,015	2,742	13,405
Projected Expenditure	2,598	2,514	1,722	6,834
Contribution to Reserves				-
Transfer to/from General Fund	<u>50</u>	<u> </u>	<u> </u>	<u>50</u>
Projected Balance at 31 March 2019	-	5,501	1,020	6,521

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SUMMARY OF CAPITAL FUND

	Balance as at 31/03/18 £'000	Balance as at 31/03/19 £'000
DEVELOPER CONTRIBUTIONS		
Waverley Railway	-	-
Technical Services	505	508
Education & Lifelong Learning	1,874	2,032
Planning & Economic Development	-	-
Social Work - Affordable Housing	707	569
Accrued Interest	514	514
Sub Total Developer Contributions	<u>3,600</u>	<u>3,622</u>
Capital Receipts	<u>1,599</u>	<u>2,300</u>
Total	<u><u>5,199</u></u>	<u><u>5,922</u></u>

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MONITORING OF THE CAPITAL FINANCIAL PLAN 2018/19

Report by Chief Financial Officer

EXECUTIVE COMMITTEE

20 November 2018

1 PURPOSE AND SUMMARY

- 1.1 **This report updates the Executive Committee on the progress of the 2018/19 Capital Financial Plan, seeks approval for projected outturns and associated virements, and the reallocation of funds.**
- 1.2 The monitoring tables in Appendix 1 report on actual expenditure to 30 September 2018. Key issues identified in these tables are summarised within the main report.
- 1.3 The tables identify a projected net variance of £2.21m against the approved budget. The net in year budget decrease of £2.21m is primarily due to net budget timing movements to future years of £2.263m, the most significant of which Asset Rationalisation, £1.12m, Street Lighting, £0.505m and Waste Transfer Station £0.380m.
- 1.4 Appendix 2 contains a list of the block allocations approved for this year and the various approved and proposed projects to be allocated from them within the 2018/19 Capital Plan.
- 1.5 Appendix 3 contains a list of estimated whole project capital costs for single projects which will not be completed in the current financial year.
- 1.6 CMT has arranged a session to review progress in delivery of the block programmes and projects within the capital plan. The aim of this exercise is to ensure the capital plan is realistic and to identify any areas where current practice with projects initiation, delivery and monitoring could be improved. This exercise will inform the development of the capital strategy for 2019 /20 onwards.

2 RECOMMENDATIONS

- 2.1 **It is recommended that the Executive Committee:**
 - (a) **Agrees the projected outturns in Appendix 1 as the revised capital budget and approves the virements required;**
 - (b) **Notes the budget virements previously approved by the Chief Financial Officer and Service Director Assets & Infrastructure detailed in Appendix 2 under delegated authority;**
 - (c) **Notes the list of block allocations detailed in Appendix 2;**
 - (d) **Notes the list of whole project costs detailed in Appendix 3;**
 - (e) **Notes that CMT is reviewing progress in delivery of the block programmes and projects within the capital plan which will inform the development of the capital strategy for 2019 /20 onwards.**

3 BACKGROUND

- 3.1 The Council approved the Capital Plan for the period 2018/19 to 2027/28 on 20 February 2018, which has subsequently been updated to reflect budget adjustments, associated timing movements and other approvals. The movements to the total available budget since the Council meeting is as follows:

	£000s	£000s
Capital Plan 2018/19 as approved at Council 20 February 2018		43,912
In Year Budget Movements		13,255
Latest Approved Capital Plan 2018/19 at 30 September 2018		57,167

- 3.2 The presentation of the monitoring tables in Appendix 1 focuses on the three year Operational Plan of the approved 10 year Capital Financial Plan. The first section of the tables in Appendix 1 focuses in detail on the 2018/19 position; there are three columns each for 2019/20 and 2020/21 and then three columns for the 7 year strategic plan 2021/22 to 2027/28. For 2018/19 the variance between the latest approved budget and the projected outturn is analysed between timing movements between financial years and absolute changes in costs (budget movements). For 2019/20 and 2020/21 the table presents the impact of the total variance projected between the latest approved budget and projected outturn. Below the tables, a narrative is provided where appropriate.
- 3.3 This report is the second monitoring report in the planned reporting schedule for 2018/19.

4 MONITORING THE PLAN

- 4.1 Appendix 1 to this report contains the budget monitoring tables. The actual expenditure to 30 September 2018 is shown together with the projected outturn for the full financial year and where appropriate contains an explanation of budget movements. Appendix 2 also contains any budget and timing movements approved by the Chief Financial Officer and Service Director Assets & Infrastructure under the Financial Regulations approved in June 2016.
- 4.2 The actual expenditure to 30 September 2018 has been adjusted for any credit balances for accrued expenses from 2017/18 which have not yet been invoiced.
- 4.3 Appendix 2 contains a summary for each block allocation within the 2018/19 Capital Plan of approved and proposed proposals for various projects and programmes.
- 4.4 Appendix 3 contains a list of estimated whole project capital costs for single projects where the project will not be completed in the current financial year.

5 SPECIFIC ISSUES

- 5.1 The following sections identify the other key areas of note within the Appendix 1 tables.
- 5.2 **Asset Rationalisation**

£1.12m timing movement for Property Rationalisation and Agile Working due to wider master planning approach being required to include how vacated parts of the HQ campus can be reused.

5.3 **Street Lighting Energy Efficiency project**

£0.505m timing movement to 2019/20 required due to a delay in procurement which is impacting on delivery.

5.4 **Waste Transfer Station**

£0.38m timing movement to 2019/20 is sought as the project is 5 weeks behind schedule, contractors are on site and project officers are working to minimise the delay.

5.5 **Emergency & Unplanned Schemes**

The table below provides an update on the projected position of the Emergency & Unplanned Schemes:

	£000s
Budget as Approved at Council 20 February 2018	300
Previous Year Timing Movement	(5)
Allocation as per Appendix 1 (Selkirk Streetscape)	(75)
Projected Balance	220

- 5.6 In developing the plan for the review of capital planning processes CMT has arranged a session to review progress in delivery of the block programmes and projects within the capital plan. The aim of this exercise is to ensure the capital plan is realistic and to identify any areas where current practice with projects initiation, delivery and monitoring could be improved. This exercise will inform the development of the capital strategy for 2019 /20 onwards.

6 IMPLICATIONS

6.1 **Financial**

- (a) There are no financial implications beyond those contained in the report and appendices.
- (b) Any capital borrowing requirements associated with these changes will be managed in line with the approved Treasury Strategy from approved budgets. The principal part of the capital financial plan is funded by long term loans and the resultant loan charges are reported within the revenue monitoring reports.

6.2 **Risk and Mitigations**

- (a) At the end of September 2018, actual expenditure totalled £16.075m which represents 29% of the projected outturn, excluding the impact of large accruals. There is a risk of timing movements this financial year some of which has already been highlighted in narrative in Appendix 1. It is vital that capital budgets continue to be monitored carefully through the Project Managers and that their outturn projections are as accurate as possible.
- (b) Key risks associated with individual projects have been identified within the narrative and the individual project managers are undertaking the appropriate work to manage these.

6.3 Equalities

No Equalities Impact Assessment has been carried out in relation to the Capital Monitoring report; it is, however, expected that for individual projects this work will have been undertaken by the relevant project manager/budget holder prior to budget being approved.

6.4 Acting Sustainably

There are no direct economic, social or environmental issues with this report although there may be within individual projects and these will be identified and addressed as appropriate as part of their specific governance arrangements.

6.5 Carbon Management

There are no direct carbon emissions impacts as a result of this monitoring report; however, there may be within individual projects and these will be identified and addressed as appropriate as part of their specific governance arrangements.

6.6 Rural Proofing

This report does not relate to new or amended policy or strategy and as a result rural proofing is not an applicable consideration.

6.7 Changes to Scheme of Administration or Scheme of Delegation

No changes to the Scheme of Administration or Delegation are required as a result of this report.

7 CONSULTATION

- 7.1 The Monitoring Officer, the Chief Legal Officer, the Chief Officer Audit and Risk, the Chief Officer HR and the Clerk to the Council have been consulted in the preparation of this report and any comments received incorporated into the report.
- 7.2 The Service Director Assets & Infrastructure has been consulted in the preparation of this report and the content of the detailed appendices and any comments incorporated.

Approved by

David Robertson
Chief Financial Officer

Signature

Author(s)

Name	Designation and Contact Number
Suzy Douglas	Financial Services Manager 01835 824000 X 5881

Background Papers: None

Previous Minute Reference: None

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Scottish Borders Council
Capital Financial Plan

SUMMARY

	2018/19				2019/20			2020/21			2021/22 - 2027/28		
	Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget
	£000		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Plant & Vehicle Fund	702	2,000	2,000	0	2,000	0	2,000	2,000	0	2,000	14,000	0	14,000
Non Plant & Vehicle Fund - Other Fleet - Electric Vehicles	62	195	195	0	0	0	0	0	0	0	0	0	0
Non Plant & Vehicle Fund - Waste Collection Vehicles	0	1,100	1,100	0	300	0	300	0	0	0	600	0	600
Flood & Coastal Protection	2,455	5,163	5,313	(150)	13,246	150	13,396	16,586	0	16,586	12,067	0	12,067
Land and Property Infrastructure	1,427	6,861	7,901	(1,040)	4,889	1,040	5,929	4,559	0	4,559	21,943	0	21,943
Road & Transport Infrastructure	2,997	11,027	11,363	(336)	8,330	319	8,649	8,719	70	8,789	60,920	0	60,920
Waste Management	504	5,026	5,563	(537)	1,130	537	1,667	200	0	200	365	0	365
Total Assets & Infrastructure	8,147	31,372	33,435	(2,063)	29,895	2,046	31,941	32,064	70	32,134	109,895	0	109,895
Corporate	0	2,839	2,839	0	529	0	529	646	0	646	3,922	0	3,922
Total Other Corporate Services	0	2,839	2,839	0	529	0	529	646	0	646	3,922	0	3,922
School Estate	6,440	13,195	13,195	0	5,958	0	5,958	4,404	0	4,404	37,172	0	37,172
Total Children & Young People	6,440	13,195	13,195	0	5,958	0	5,958	4,404	0	4,404	37,172	0	37,172
Sports Infrastructure	4	412	412	0	666	0	666	290	0	290	6,028	0	6,028
Culture & Heritage	179	1,716	1,716	0	765	0	765	1,858	0	1,858	99	0	99
Total Culture & Sport	183	2,128	2,128	0	1,431	0	1,431	2,148	0	2,148	6,127	0	6,127
Economic Regeneration	1,087	4,320	4,467	(147)	12,149	147	12,296	170	0	170	1,044	0	1,044
Housing Strategy & Services	188	526	526	0	375	0	375	400	0	400	2,975	0	2,975
Total Economic Development & Corporate Services	1,275	4,846	4,993	(147)	12,524	147	12,671	570	0	570	4,019	0	4,019
Emergency & Unplanned Schemes	0	220	220	0	300	0	300	300	0	300	2,100	0	2,100
Total Emergency & Unplanned Schemes	0	220	220	0	300	0	300	300	0	300	2,100	0	2,100
Social Care Infrastructure	30	357	357	0	4,953	0	4,953	254	0	254	707	0	707
Total Health & Social Care	30	357	357	0	4,953	0	4,953	254	0	254	707	0	707
Planned Programming Adjustments	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Planned Programming Adjustments	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Scottish Borders Council	16,075	54,957	57,167	(2,210)	55,590	2,193	57,783	40,386	70	40,456	163,942	0	163,942

Scottish Borders Council
Capital Financial Plan

	R A G	2018/19				2019/20			2020/21			2021/22 - 2027/28		
		Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Plant & Vehicle Fund														
Plant & Vehicle Replacement - P&V Fund	G	702	2,000	2,000	0	2,000	0	2,000	2,000	0	2,000	14,000	0	14,000
		702	2,000	2,000	0	2,000	0	2,000	2,000	0	2,000	14,000	0	14,000
Non-Plant & Vehicle Fund														
Other Fleet - Electric Vehicles	G	62	195	195	0	0	0	0	0	0	0	0	0	0
Waste Collection Vehicles - Non P&V Fund	G	0	1,100	1,100	0	300	0	300	0	0	0	600	0	600
		62	1,295	1,295	0	300	0	300	0	0	0	600	0	600
Flood & Coastal Protection														
Flood Studies	A	77	452	467	(15)	350	15	365	350	0	350	2,450	0	2,450
General Flood Protection Block	A	9	175	310	(135)	289	135	424	200	0	200	1,400	0	1,400
Hawick Flood Protection	G	2,331	4,402	4,402	0	12,607	0	12,607	16,036	0	16,036	8,217	0	8,217
Selkirk Flood Protection	G	38	134	134	0	0	0	0	0	0	0	0	0	0
		2,455	5,163	5,313	(150)	13,246	150	13,396	16,586	0	16,586	12,067	0	12,067
Land and Property Infrastructure														
Asset Rationalisation	A	140	977	2,097	(1,120)	950	1,120	2,070	750	0	750	750	0	750
Bannerfield Play Area	G	0	3	3	0	0	0	0	0	0	0	0	0	0
Building Upgrades	G	173	780	780	0	730	0	730	730	0	730	5,350	0	5,350
Galashiels Master Plan	G		0	0	0	0	0	0	0	0	0	0	0	0
Cleaning Equipment Replacement Block	G	18	50	50	0	50	0	50	50	0	50	350	0	350
Combined Depot Enhancements	G	1	298	298	0	0	0	0	0	0	0	0	0	0
Commercial Property Upgrades	G	6	80	80	0	50	0	50	50	0	50	350	0	350
Contaminated Land Block	G	15	170	170	0	52	0	52	52	0	52	364	0	364
Public Conveniences	G	0	45	45	0	0	0	0	0	0	0	0	0	0
Drainage - Parks and Open Spaces Block	A	0	6	39	(33)	0	0	0	0	0	0	0	0	0
Energy Efficiency Works	G	489	2,408	2,408	0	1,045	0	1,045	1,045	0	1,045	7,315	0	7,315
Health and Safety Works	G	256	854	854	0	835	0	835	835	0	835	5,845	0	5,845
Parks & Open Spaces - Upgrades	G	285	322	322	0	0	0	0	0	0	0	0	0	0
Play Facilities	A	0	45	12	33	0	0	0	0	0	0	0	0	0
Play Areas & Outdoor Community Spaces	A	0	749	669	80	1,177	(80)	1,097	1,047	0	1,047	1,619	0	1,619
Wilton Lodge Park	G	44	74	74	0	0	0	0	0	0	0	0	0	0
		1,427	6,861	7,901	(1,040)	4,889	1,040	5,929	4,559	0	4,559	21,943	0	21,943

Scottish Borders Council
Capital Financial Plan

	R A G	2018/19				2019/20			2020/21			2021/22 - 2027/28		
		Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Road & Transport Infrastructure														
A72 Dirtpot Corner - Road Safety Works	A	36	1,995	2,115	(120)	0	120	120	0	0	0		0	0
Accident Investigation Prevention Schemes Block	G	0	62	62	0	50	0	50	50	0	50	350	0	350
Cycling Walking & Safer Streets	G	147	319	319	0	207	0	207	199	0	199	1,649	0	1,649
Engineering Minor Works	A	0	0	99	(99)	0	14	14	0	0	0	0	0	0
Galashiels Developments	G	0	0	0	0	200	0	200	0	0	0	0	0	0
Innerleithen to Walkerburn - Shared Access Route	A	116	315	202	113	0	0	0	0	0	0	0	0	0
Lighting Asset Management Plan	G	57	254	254	0	300	0	300	200	0	200	1,400	0	1,400
Peebles Bridge	G	0	0	0	0	0	0	0	0	0	0	420	0	420
Reston Station Contribution	G	0	600	600	0	500	0	500	600	0	600	640	0	640
Roads & Bridges -inc. RAMP, Winter Damage & Slopes	A	2,454	6,357	6,332	25	6,420	0	6,420	7,410	0	7,410	56,461	0	56,461
Selkirk Town Centre (Streetscape works)	G	0	111	111	0	0	0	0	0	0	0	0	0	0
Street Lighting Energy Efficiency Project	A	187	650	1,155	(505)	0	435	435	0	70	70	0	0	0
Union Chain Bridge	A	0	364	114	250	653	(250)	403	260	0	260	0	0	0
		2,997	11,027	11,363	(336)	8,330	319	8,649	8,719	70	8,789	60,920	0	60,920
Paste Management														
CRC - Bulky Waste Adjustments	A	15	110	267	(157)	0	157	157	0	0	0	0	0	0
CRC - Improved Skip Infrastructure	G	0	20	20	0	146	0	146	0	0	0	0	0	0
Easter Langlee Cell 3 Leachate Pumping System	G	2	10	10	0	0	0	0	0	0	0	0	0	0
Easter Langlee Cell Provision	G	0	0	0	0	550	0	550	110	0	110	0	0	0
Easter Langlee Leachate Management Facility	G	1	95	95	0	377	0	377	42	0	42	0	0	0
New Easter Langlee Waste Transfer Station	A	452	4,693	5,073	(380)	9	380	389	0	0	0	0	0	0
Waste Transfer Stations- Health & Safety Works	G	0	50	50	0	0	0	0	0	0	0	0	0	0
Waste Containers	G	34	48	48	0	48	0	48	48	0	48	365	0	365
		504	5,026	5,563	(537)	1,130	537	1,667	200	0	200	365	0	365
Total Assets & Infrastructure		8,147	31,372	33,435	(2,063)	29,895	2,046	31,941	32,064	70	32,134	109,895	0	109,895

Plant & Vehicle Fund	
Plant & Vehicle Replacement - P&V Fund	Fully funded by Plant & Vehicle Replacement Fund
Waste Collection Vehicles - Non P&V Fund	
Other Fleet - Electric Vehicles	
Flood & Coastal Protection	
Flood Studies General Flood Protection Block	Small timing movement to 2019/20 for Galashiels Scheme which cannot be carried out until Hawick is complete. Timing movement to 2019/20 for various schemes which cannot be undertaken in 2018/19 due to consultant working on Hawick Flood Protection Scheme.
Land and Property Infrastructure	
Asset Rationalisation Play Facilities Play Areas & Outdoor Community Spaces Building Upgrades Health and Safety Works	Reallocation of block required as detailed in Appendix 2. Timing movement of £140k to 2019/20 for Old Canteen Demolition and Surfacing works as this will not be started until Canteen Rationalisation has been completed which will be close to the end of this financial year. Timing movement of £980k to 2019/20 for Property Rationalisation/Agile Working due to wider master planning approach required to include how vacated parts of the HQ campus can be re-used. Reallocation of £33k budget from Parks & Open Spaces Drainage block to Play Facilities block as detailed in Appendix 2. Important repair work required at Cannongate Play Area in Jedburgh. Reallocation of block required as detailed in Appendix 2. Timing movement of £80k required from 2019/20 to allow design works of another site to be progressed. Reallocation of block required as detailed in Appendix 2. Reallocation of block required as detailed in Appendix 2.
Road & Transport Infrastructure	
A72 Dirtpot Corner - Road Safety Works Engineering Minor Works Innerleithen to Walkerburn - Shared Access Route Roads & Bridges -inc. RAMP, Winter Damage & Slopes Street Lighting Energy Efficiency Project Union Chain Bridge	A timing movement is required to 2019/20 due to land agreements and obtaining the necessary SEPA Complex licence which took longer than originally programmed. The construction works contract was awarded on Monday 10 th August and works commenced on site on Monday 13 th August. Timing movement of £14k to 2019/20 for Pedestrian Links, Hawick delay in connection with the Hawick Flood Scheme. Gross down of £85k for The Priory, Selkirk, scheme no longer required. Virement approval sought from Shared Access Paths in revenue for delivery of this project. (CFCR) Virement approval sought from Shared Access Paths in revenue for delivery of this project. (CFCR) Re profiling required to a delay in procurement which is impacting on the delivery. A timing movement is sought from 2019/20 to enable the design works to be undertaken in line with Northumberland County Council and stage 2 HLF application.
Waste Management	
CRC - Bulky Waste Adjustments New Easter Langlee Waste Transfer Station	A timing movement is sought in to 2019/20. Eshiels will be undertaken in 2018/19 with a view to Hawick being complete in 2019/20. A timing movement to 2019/20 is sought to take in to account that the project is 5 weeks behind schedule, contractors on site and project officers are working to minimise this.

Scottish Borders Council
Capital Financial Plan

		2018/19				2019/20			2020/21			2021/22 - 2027/28		
	R A G	Actual to 30/09/18 £000	Projected Outturn £000	Latest Approved Budget £000	Variance £000	Latest Approved Budget £000	Variance £000	Projected Budget £000	Latest Approved Budget £000	Variance £000	Projected Budget £000	Latest Approved Budget £000	Variance £000	Projected Budget £000
Corporate														
ICT - Outwith CGI Scope	G	0	122	122	0	80	0	80	80	0	80	560	0	560
ICT Transformation	G	0	2,481	2,481	0	449	0	449	566	0	566	3,362	0	3,362
IT Projects - pre CGI Contract	G	0	236	236	0	0	0	0	0	0	0	0	0	0
		0	2,839	2,839	0	529	0	529	646	0	646	3,922	0	3,922
Total Other Corporate Services		0	2,839	2,839	0	529	0	529	646	0	646	3,922	0	3,922

Scottish Borders Council
Capital Financial Plan

		2018/19				2019/20			2020/21			2021/22 - 2027/28			
R A G		Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	School Estate														
	Broomlands Primary School	G	361	365	365	0	0	0	0	0	0	0	0	0	
	Complex Needs - Central Education Base	A	34	34	0	34	0	0	0	0	0	0	0	0	
	Duns Primary School & Locality Support Centre	G		0	0	0	0	0	0	0	0	0	0	0	
	Earlston MUGA	G		0	0	0	0	0	0	0	0	0	0	0	
	Early Learning and Childcare	G	709	4,551	4,551	0	0	0	0	0	0	0	0	0	
	Kelso High School	G	10	14	14	0	0	0	0	0	0	0	0	0	
	Langlee Primary School	A	36	36	3	33	0	0	0	0	0	0	0	0	
	Jedburgh Learning Campus	G	4,052	2,991	2,991	0	667	0	667	0	0	0	0	0	
	School Estate Block	A	1,232	5,204	5,271	(67)	4,551	0	4,551	2,070	0	2,070	24,655	0	24,655
	School Estate Review	G	6	0	0	0	740	0	740	2,334	0	2,334	12,517	0	12,517
			6,440	13,195	13,195	0	5,958	0	5,958	4,404	0	4,404	37,172	0	37,172
	Total Children & Young People		6,440	13,195	13,195	0	5,958	0	5,958	4,404	0	4,404	37,172	0	37,172

P S C G		
	School Estate	
	Early Learning and Childcare	2018/19 funding has been programmed to deliver the next stage of the ELC expansion to 1140 hours.
	Langlee Primary School	Provision for Final Certificates was underestimated in 2017/18 resulting in an additional requirement in 2018/19.
	Complex Needs - Central Education Base	Provision for Final Certificates was underestimated in 2017/18 resulting in an additional requirement in 2018/19.
	Kelso High School	£14k additional spend on completed project including £8k cleaning equipment and £5k final Currie and Brown invoice to be funded from School Estate Block.
	Jedburgh Learning Campus	Financial Close on Phase 2 has now been completed. Bullet payment in respect of Phase 1 preliminary works capital outlay now expected. Phase 1 capital works now complete and project now moves to Design, Build, Finance and Maintain (DBFM) stage.
	School Estate Block	2018/19 block allocation as detailed in Appendix 2

Scottish Borders Council
Capital Financial Plan

		2018/19				2019/20			2020/21			2021/22 - 2027/28		
		Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	R A G													
Sports Infrastructure														
Culture & Sports Trusts - Plant & Services	G	0	392	392	0	290	0	290	290	0	290	2,030	0	2,030
Hawick 3G Synthetic Pitch	G	0	5	5	0	0	0	0	0	0	0	0	0	0
Synthetic Pitch Replacement Fund	G	4	15	15	0	376	0	376	0	0	0	3,998	0	3,998
		4	412	412	0	666	0	666	290	0	290	6,028	0	6,028
Culture & Heritage														
Jim Clark Museum	G	70	1,350	1,350	0	5	0	5	0	0	0	0	0	0
Public Hall Upgrades	G	0	118	118	0	0	0	0	208	0	208	99	0	99
Sir Walter Scott Court House - Phase 1	G	104	107	107	0	0	0	0	0	0	0	0	0	0
Sir Walter Scott Court House - Phase 2	G	5	141	141	0	760	0	760	1,590	0	1,590	0	0	0
Trimontium, Melrose	G	0	0	0	0	0	0	0	60	0	60	0	0	0
		179	1,716	1,716	0	765	0	765	1,858	0	1,858	99	0	99
Total Culture & Sport		183	2,128	2,128	0	1,431	0	1,431	2,148	0	2,148	6,127	0	6,127

Scottish Borders Council
Capital Financial Plan

		2018/19				2019/20			2020/21			2021/22 - 2027/28		
	R A G	Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Economic Regeneration														
Great Tapestry of Scotland - Building	A	215	1,280	1,230	50	4,529	(50)	4,479	50	0	50	0	0	0
Borders Town Centre Regeneration Block	G	52	200	200	0	100	0	100	100	0	100	700	0	700
Central Borders Business Park	G	357	1,335	1,335	0	4,554	0	4,554	0	0	0	0	0	0
Newtown St Boswells Regeneration	G	0	16	16	0	20	0	20	20	0	20	344	0	344
Eyemouth Regeneration	G	63	286	286	0	513	0	513	0	0	0	0	0	0
Hawick Regeneration Block	G	386	920	920	0	2,017	0	2,017	0	0	0	0	0	0
Galashiels Town Centre Regeneration	A	14	283	480	(197)	416	197	613	0	0	0	0	0	0
		1,087	4,320	4,467	(147)	12,149	147	12,296	170	0	170	1,044	0	1,044
Housing Strategy & Services														
Private Sector Housing Grant - Adaptations	G	188	526	526	0	375	0	375	400	0	400	2,975	0	2,975
		188	526	526	0	375	0	375	400	0	400	2,975	0	2,975
Total Economic Development & Corporate Services		1,275	4,846	4,993	(147)	12,524	147	12,671	570	0	570	4,019	0	4,019
Economic Regeneration														
Great Tapestry of Scotland - Building		Timing Movement to 18/19 from 19/20 to align with project timelines.												
Galashiels Town Centre Regeneration		Timing Movement to 19/20 to align with Tapestry Delivery Programme.												

Scottish Borders Council
Capital Financial Plan

		2018/19				2019/20			2020/21			2021/22 - 2027/28		
		Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	R													
	A													
	G													
Emergency & Unplanned Schemes														
Emergency & Unplanned Schemes	G	0	220	220	0	300	0	300	300	0	300	2,100	0	2,100
		0	220	220	0	300	0	300	300	0	300	2,100	0	2,100
Total Emergency & Unplanned Schemes		0	220	220	0	300	0	300	300	0	300	2,100	0	2,100

Scottish Borders Council
Capital Financial Plan

		2018/19				2019/20			2020/21			2021/22 - 2027/28		
	R A G	Actual to 30/09/18 £000	Projected Outturn £000	Latest Approved Budget £000	Variance £000	Latest Approved Budget £000	Variance £000	Projected Budget £000	Latest Approved Budget £000	Variance £000	Projected Budget £000	Latest Approved Budget £000	Variance £000	Projected Budget £000
Social Care Infrastructure														
Adult Services Facilities Upgrades	G	8	150	150	0	200	0	200	200	0	200	293	0	293
Care Inspectorate Requirements & Upgrades	G	3	91	92	(1)	53	0	53	54	0	54	414	0	414
Residential Care Home Upgrade Block	G	19	16	15	1	0	0	0	0	0	0	0	0	0
Residential Dementia Care	G	0	100	100	0	4,700	0	4,700	0	0	0	0	0	0
		30	357	357	0	4,953	0	4,953	254	0	254	707	0	707
Total Health & Social Care		30	357	357	0	4,953	0	4,953	254	0	254	707	0	707

Scottish Borders Council
Capital Financial Plan

		2018/19				2019/20			2020/21			2021/22 - 2027/28			
R A G		Actual to 30/09/18	Projected Outturn	Latest Approved Budget	Variance	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Scottish Borders Council															
	Upper Langlee Masterplanning	G	36	36	0	36	0	0	0	0	0	0	0	0	
	Lawfield/Beanburn Ayton Masterplanning	G	0	0	0	0	0	0	0	0	0	0	0	0	
	Older Persons Housing Strategy	G	4	4	0	4	0	0	0	0	0	0	0	0	
	Housing Needs and Aspirations of Young People	G	25	25	0	25	0	0	0	0	0	0	0	0	
			65	65	0	65	0	0	0	0	0	0	0	0	
Scottish Borders Council - Funding															
	Developer Contributions	G	0	(65)	0	(65)	0	0	0	0	0	0	0	0	
			0	(65)	0	(65)	0	0	0	0	0	0	0	0	

Scottish Borders Council	Actual expenditure fully funded from Developer Contributions
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Scottish Borders Council
Capital Financial Plan

CAPITAL FINANCING		2018/19			2019/20			2020/21			2021/22 - 2027/28			
		R	Latest	Variance	Latest	Variance	Latest	Variance	Projected	Latest	Variance	Projected		
			Approved		Approved		Approved			Approved				
		A	Outturn	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget		
G	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000			
C9001 - Capital - General Capital Grant														
	Capital - General Capital Grant	G	(14,432)	(14,432)	0	(15,392)	0	(15,392)	(14,000)	0	(14,000)	(98,000)	0	(98,000)
C9002 - Scottish Government Specific Capital Grant														
	Other Fleet	A	(195)	(195)	0	0	0	0	0	0	0	0	0	0
	Flood Studies	G	(452)	(467)	15	(350)	(15)	(365)	(350)	0	(350)	(2,450)	0	(2,450)
	Hawick Flood Protection	G	(3,158)	(3,158)	0	(9,686)	0	(9,686)	(12,829)	0	(12,829)	(6,327)	0	(6,327)
	Selkirk Flood Protection	G	(107)	(107)	0	0	0	0	0	0	0	0	0	0
	Cycling Walking & Safer Streets	G	(156)	(156)	0	(207)	0	(207)	(199)	0	(199)	(1,649)	0	(1,649)
	Selkirk Town Centre (Streetscape works)	G	0	0	0	0	0	0	0	0	0	0	0	0
	Galashiels Masterplanning	G	0	0	0	0	0	0	0	0	0	0	0	0
	Energy Efficiency Works	G	(175)	(175)	0	0	0	0	0	0	0	0	0	0
	Early Learning and Childcare	G	(4,551)	(4,551)	0	0	0	0	0	0	0	0	0	0
	Early Learning and Childcare (Langlee PS)	G	0	0	0	0	0	0	0	0	0	0	0	0
	School Estate Review	G	0	0	0	0	0	0	0	0	0	0	0	0
	Hawick Regeneration	G	(881)	(881)	0	(2,017)	0	(2,017)	0	0	0	0	0	0
			(9,675)	(9,690)	15	(12,260)	(15)	(12,275)	(13,378)	0	(13,378)	(10,426)	0	(10,426)
C9003 - Other Grants & Contributions - Capital														
	Hawick Flood Protection	G	(424)	(424)	0	(500)	0	(500)	(80)	0	(80)	0	0	0
	Roads & Bridges -inc. RAMP, Winter Damage & Slopes	A	(962)	(962)	0	0	0	0	0	0	0	0	0	0
	Selkirk Town Centre (Streetscape works)	G	(20)	(20)	0	0	0	0	0	0	0	0	0	0
	Innerleithen to Walkerburn - Shared Access Route	A	(125)	(125)	0	0	0	0	0	0	0	0	0	0
	Cycling Walking & Safer Streets	G	(63)	(63)	0	0	0	0	0	0	0	0	0	0
	Sustrans (various Roads & Transport projects)	G	0	0	0	0	0	0	0	0	0	0	0	0
	Parks & Open Spaces - Upgrades	G	(110)	(110)	0	0	0	0	0	0	0	0	0	0
	Play Areas & Outdoor Community Spaces	G	(19)	(19)	0	0	0	0	0	0	0	(133)	0	(133)
	Wilton Lodge Park	G	(20)	(20)	0	0	0	0	0	0	0	0	0	0
	Jedburgh Learning Campus (3G Pitch)	G	(300)	(300)	0	0	0	0	0	0	0	0	0	0
	Jim Clark Museum	G	(699)	(699)	0	0	0	0	0	0	0	0	0	0
	Sir Walter Scott- Phase 2	G	0	0	0	(460)	0	(460)	(1,540)	0	(1,540)	0	0	0
	Sir Walter Scott Court House - Phase 1	G	(52)	(52)	0	0	0	0	0	0	0	0	0	0
	Great Tapestry of Scotland - Building	G	(1,278)	(931)	(347)	(1,500)	0	(1,500)	0	0	0	0	0	0
	Galashiels Town Centre Regeneration	G	(133)	(480)	347	0	0	0	0	0	0	0	0	0
	Central Borders Business Park	G	(1,000)	(1,000)	0	0	0	0	0	0	0	0	0	0
			(5,205)	(5,205)	0	(2,460)	0	(2,460)	(1,620)	0	(1,620)	(133)	0	(133)

C9004 - Capital Funded from Current Revenue (CFCR)													
Projects funded from Revenue Land and Property	G	0	0	0	0	0	0	0	0	0	0	0	0
Easter Langlee Cell Provision	G	16	16	0	0	0	0	0	0	0	0	0	0
Bannerfield Play Area	G	(3)	(3)	0	0	0	0	0	0	0	0	0	0
ICT Transformation	G	0	0	0	0	0	0	0	0	0	0	0	0
ICT Projects Funded from Revenue	G	0	0	0	0	0	0	0	0	0	0	0	0
Wilton Lodge Park	G	0	0	0	0	0	0	0	0	0	0	0	0
Complex Needs - Central Education Base	G	0	0	0	0	0	0	0	0	0	0	0	0
Earlston MUGA	G	0	0	0	0	0	0	0	0	0	0	0	0
Synthetic Pitch Replacement Fund	G	(15)	(15)	0	(12)	0	(12)	0	0	0	0	0	0
Drainage - Parks and Open Spaces Block	A	(6)	(36)	30	0	0	0	0	0	0	0	0	0
Play Facilities	A	(33)	0	(33)	0	0	0	0	0	0	0	0	0
Play Areas & Outdoor Community Spaces	G	0	0	0	0	0	0	0	0	0	0	0	0
Parks & Open Spaces - Upgrades	G	(182)	(182)	0	0	0	0	0	0	0	0	0	0
Roads & Bridges -inc. RAMP, Winter Damage & Slopes	A	(25)	0	(25)	0	0	0	0	0	0	0	0	0
Innerleithen to Walkerburn - Shared Access Route	A	(113)	0	(113)	0	0	0	0	0	0	0	0	0
		(361)	(220)	(141)	(12)	0	(12)	0	0	0	0	0	0
C9005 - Developer Contributions													
Peebles Bridge	G	0	0	0	0	0	0	0	0	0	0	0	0
Roads & Bridges Block	A	(80)	(80)	0	0	0	0	0	0	0	0	0	0
Reston Station Contribution	G	0	0	0	0	0	0	0	0	0	0	0	0
Play Facilities	G	(12)	(12)	0	0	0	0	(15)	0	(15)	(7)	0	(7)
Play Areas & Outdoor Community Spaces		0	0	0	(53)	0	(53)	0	0	0	0	0	0
Engineering Minor Works	A	0	(99)	99	0	(14)	(14)	0	0	0	0	0	0
Broomlands Primary School	G	0	0	0	0	0	0	0	0	0	0	0	0
Spool Estate Block	G	(100)	(100)	0	(100)	0	(100)	(100)	0	(100)	(700)	0	(700)
		(192)	(291)	99	(153)	(14)	(167)	(115)	0	(115)	(707)	0	(707)
C9006 - Capital Receipts													
Capital Receipts	G	(2,300)	(2,300)	0	(1,760)	0	(1,760)	(300)	0	(300)	0	0	0
						0			0	0	0	0	0
C9007 - Plant & Vehicle Fund													
Plant & Vehicle Replacement - P&V Fund	G	(2,800)	(2,800)	0	(2,000)	0	(2,000)	(2,000)	0	(2,000)	(14,000)	0	(14,000)
Synthetic Pitch Replacement Fund	G	0	0	0	(364)	0	(364)	0	0	0	(3,338)	0	(3,338)
		(2,800)	(2,800)	0	(2,364)	0	(2,364)	(2,000)	0	(2,000)	(17,338)	0	(17,338)
C9008 - Capital Borrowing													
Waste Collection Vehicles - Non P&V Fund		(300)	(300)	0	(300)	0	(300)	0	0	0	(600)	0	(600)
General Flood Protection Block		(175)	(310)	135	(289)	(135)	(424)	(200)	0	(200)	(1,400)	0	(1,400)
Hawick Flood Protection		(820)	(820)	0	(2,421)	0	(2,421)	(3,127)	0	(3,127)	(1,890)	0	(1,890)
Selkirk Flood Protection		(27)	(27)	0	0	0	0	0	0	0	0	0	0
		(977)	(2,097)	1,120	(950)	(1,120)	(2,070)	(750)	0	(750)	(750)	0	(750)
Asset Rationalisation		(780)	(780)	0	(730)	0	(730)	(730)	0	(730)	(5,350)	0	(5,350)
Building Upgrades		0	0	0	0	0	0	0	0	0	0	0	0
Galashiels Masterplanning		(50)	(50)	0	(50)	0	(50)	(50)	0	(50)	(350)	0	(350)
Cleaning Equipment Replacement Block		(298)	(298)	0	0	0	0	0	0	0	0	0	0
Combined Depot Enhancements		(80)	(80)	0	(50)	0	(50)	(50)	0	(50)	(350)	0	(350)
Commercial Property Upgrades		(170)	(170)	0	(52)	0	(52)	(52)	0	(52)	(364)	0	(364)
Contaminated Land Block		(45)	(45)	0	0	0	0	0	0	0	0	0	0
Public Conveniences		0	(3)	3	0	0	0	0	0	0	0	0	0
Drainage - Parks and Open Spaces Block		(2,233)	(2,233)	0	(1,045)	0	(1,045)	(1,045)	0	(1,045)	(7,315)	0	(7,315)
Energy Efficiency Works		(854)	(854)	0	(835)	0	(835)	(835)	0	(835)	(5,845)	0	(5,845)
Health and Safety Works		(30)	(30)	0	0	0	0	0	0	0	0	0	0
Parks & Open Spaces - Upgrades													

Play Facilities		0	0	0	0	0	0	0	0	0	0	0	
Play Areas & Outdoor Community Spaces		(730)	(650)	(80)	(1,124)	80	(1,044)	(1,032)	0	(1,032)	(1,479)	0	(1,479)
Wilton Lodge Park		(54)	(54)	0	0	0	0	0	0	0	0	0	0
A72 Dirtpot Corner - Road Safety Works		(1,995)	(2,115)	120	0	(120)	(120)	0	0	0	0	0	0
Accident Investigation Prevention Schemes Block		(62)	(62)	0	(50)	0	(50)	(50)	0	(50)	(350)	0	(350)
Galashiels Developments		0	0	0	(200)	0	(200)	0	0	0	0	0	0
Innerleithen to Walkerburn - Shared Access Route		(77)	(77)	0	0	0	0	0	0	0	0	0	0
Lighting Asset Management Plan		(254)	(254)	0	(300)	0	(300)	(200)	0	(200)	(1,400)	0	(1,400)
Peebles Bridge		0	0	0	0	0	0	0	0	0	(420)	0	(420)
Reston Station Contribution		(600)	(600)	0	(500)	0	(500)	(600)	0	(600)	(640)	0	(640)
Roads & Bridges -inc. RAMP, Winter Damage & Slopes		(5,390)	(5,390)	0	(6,420)	0	(6,420)	(7,410)	0	(7,410)	(56,461)	0	(56,461)
Selkirk Town Centre (Streetscape works)		(91)	(91)	0	0	0	0	0	0	0	0	0	0
Street Lighting Energy Efficiency Project		(650)	(1,155)	505	0	(435)	(435)	0	(70)	(70)	0	0	0
Union Chain Bridge		(364)	(114)	(250)	(653)	250	(403)	(260)	0	(260)	0	0	0
CRC - Bulky Waste Adjustments		(110)	(267)	157	0	(157)	(157)	0	0	0	0	0	0
CRC - Improved Skip Infrastructure		(20)	(20)	0	(146)	0	(146)	0	0	0	0	0	0
Easter Langlee Cell 3 Leachate Pumping System		(10)	(10)	0	0	0	0	0	0	0	0	0	0
Easter Langlee Cell Provision		(16)	(16)	0	(550)	0	(550)	(110)	0	(110)	0	0	0
Easter Langlee Leachate Management Facility		(95)	(95)	0	(377)	0	(377)	(42)	0	(42)	0	0	0
New Easter Langlee Waste Transfer Station		(4,693)	(5,073)	380	(9)	(380)	(389)	0	0	0	0	0	0
Waste Transfer Stations- Health & Safety Works		(50)	(50)	0	0	0	0	0	0	0	0	0	0
Waste Containers		(48)	(48)	0	(48)	0	(48)	(48)	0	(48)	(365)	0	(365)
ICT - Outwith CGI Scope		(122)	(122)	0	(80)	0	(80)	(80)	0	(80)	(560)	0	(560)
ICT Transformation		(2,481)	(2,481)	0	(449)	0	(449)	(566)	0	(566)	(3,362)	0	(3,362)
IT Projects - pre CGI Contract		(236)	(236)	0	0	0	0	0	0	0	0	0	0
Broomlands Primary School	G	(365)	(365)	0	0	0	0	0	0	0	0	0	0
Langlee Primary School	G	(3)	(3)	0	0	0	0	0	0	0	0	0	0
Jedburgh Learning Campus	G	(2,691)	(2,691)	0	(667)	0	(667)	0	0	0	0	0	0
School Estate Block	G	(5,185)	(5,185)	0	(4,451)	0	(4,451)	(1,970)	0	(1,970)	(23,955)	0	(23,955)
School Estate Review		0	0	0	(740)	0	(740)	(2,334)	0	(2,334)	(12,517)	0	(12,517)
Culture & Sports Trusts - Plant & Services		(392)	(392)	0	(290)	0	(290)	(290)	0	(290)	(2,030)	0	(2,030)
Hawick 3G Synthetic Pitch		(5)	(5)	0	0	0	0	0	0	0	0	0	0
Synthetic Pitch Replacement Fund		0	0	0	0	0	0	0	0	0	(660)	0	(660)
Jedburgh 3G Synthetic Pitch (now Jed Learning Campus)		0	0	0	0	0	0	0	0	0	0	0	0
Jim Clark Museum		(651)	(651)	0	(5)	0	(5)	0	0	0	0	0	0
Public Hall Upgrades		(118)	(118)	0	0	0	0	(208)	0	(208)	(99)	0	(99)
Sir Walter Scott Court House - Phase 1		(55)	(55)	0	0	0	0	0	0	0	0	0	0
Sir Walter Scott- Phase 2		(141)	(141)	0	(300)	0	(300)	(50)	0	(50)	0	0	0
Trimontium, Melrose		0	0	0	0	0	0	(60)	0	(60)	0	0	0
Great Tapestry of Scotland - Building		(2)	(299)	297	(3,029)	50	(2,979)	(50)	0	(50)	0	0	0
Borders Town Centre Regeneration Block		(200)	(200)	0	(100)	0	(100)	(100)	0	(100)	(700)	0	(700)
Central Borders Business Park		(335)	(335)	0	(4,554)	0	(4,554)	0	0	0	0	0	0
Newtown St Boswells Regeneration		(16)	(16)	0	(20)	0	(20)	(20)	0	(20)	(344)	0	(344)
Eyemouth Regeneration		(286)	(286)	0	(513)	0	(513)	0	0	0	0	0	0
Hawick Regeneration		(39)	(39)	0	0	0	0	0	0	0	0	0	0
Galashiels Town Centre Regeneration		(150)	0	(150)	(416)	(197)	(613)	0	0	0	0	0	0
Private Sector Housing Grant - Adaptations		(526)	(526)	0	(375)	0	(375)	(400)	0	(400)	(2,975)	0	(2,975)
Emergency & Unplanned Schemes		(220)	(220)	0	(300)	0	(300)	(300)	0	(300)	(2,100)	0	(2,100)
Planned Programme Adjustments		0	0	0	0	0	0	0	0	0	0	0	0
Adult Services Facilities Upgrades		(150)	(150)	0	(200)	0	(200)	(200)	0	(200)	(293)	0	(293)
Care Inspectorate Requirements & Upgrades		(92)	(92)	0	(53)	0	(53)	(54)	0	(54)	(414)	0	(414)

Residential Care Home Upgrade Block	(15)	(15)	0	0	0	0	0	0	0	0	0	0
Residential Dementia Care	(100)	(100)	0	(4,700)	0	(4,700)	0	0	0	0	0	0
Telecare	0	0	0	0	0	0	0	0	0	0	0	0
Adjustments (GCG and CapRcpts)	16,732	16,732	0	17,152	0	17,152	14,300	0	14,300	98,000	0	98,000
G	(19,992)	(22,229)	2,237	(21,189)	(2,164)	(23,353)	(8,973)	(70)	(9,043)	(37,338)	0	(37,338)
TOTAL CAPITAL FUNDING	(54,957)	(57,167)	2,210	(55,590)	(2,193)	(57,783)	(40,386)	(70)	(40,456)	(163,942)	0	(163,942)

	CFO/ Service Dir Asset&Infr Approval	Latest approved budget £000's	Proposed Move- ment	Projected Outturn	Actuals to 30/09/2018
Assets & Infrastructure					
Flood & Coastal Protection					
General Flood Protection Block					
Bonnington Road, Peebles		5	0	5	0
Romanno Bridge Flood Bank		110	(90)	20	0
Crowbyes Flood Bund		50	(30)	20	0
Duns Golf Course		10	0	10	0
Community Resilience		10	0	10	0
Management Fees		30	0	30	0
Still Burn Fountainhall		20	(15)	5	0
Liddesdale Crescent		20	(20)	0	0
Minor Works		15	16	31	0
Bankend North, Jedburgh		25	0	25	0
Rachan Farm		6	0	6	6
Denholm Flood Grill		0	4	4	2
Timing movement to 2019/20			135		0
Unallocated		9	0	9	0
		310	0	175	8
Flood Studies					
Peebles, Innerleithen, Broughton Flood Scheme		100	6	106	41
Earlston Flood Scheme		41	6	47	27
Newcastleton Flood Scheme		39	8	47	9
Hawick NFM Scheme Preparation		88	0	88	0
Surface Water Management Plans		85	0	85	0
Galashiels NFM Scheme Preparation		15	(15)	0	0
Eyemouth Coastal Flood Scheme		20	20	40	0
Peebles Surface Water Flooding		40	0	40	0
Galashiels Surface Water Flooding		40	(40)	0	0
Timing movement to 2019/20			15		0
Unallocated		0	0	0	0
		468	0	453	77
Land and Property Infrastructure					
Health and Safety Works					
School toilet refurbishments		88	0	88	11
Lift control upgrade		17	(17)	0	0
Legionella works/upgrade water tanks		22	0	22	0
Haylodge Park boundary wall upgrade		11	0	11	0
Industrial unit fabric upgrade		51	0	51	27
Asbestos works		44	0	44	0
Council HQ upgrade car park		6	0	6	0
SBCares property upgrades		12	(12)	0	0
St Peters PS accessible Window Replacement		39	(4)	35	35
Jedburgh Castle Gaol wall upgrade		11	0	11	0
Linglie Mill Gutters		30	0	30	5
Bongate Units Surface Upgrade		20	0	20	0
Knowepark PS Toilet Upgrade		20	0	20	0
Philippaugh PS Toilet Upgrade		8	0	8	0
Tweedbank PS Toilet Upgrade		50	0	50	40
School Security Works		50	0	50	0
Wilton PS Toilet Upgrades		12	12	24	25
Ayton PS structural walling works - cladding		9	20	29	2
Boston Memorial Hall walling works - protective coating		6	0	6	6
Burgh PS window upgrade - steel crittal windows		44	0	44	30
Cemetery wall upgrades - Eddleston/Glenholm/Drumelzier		20	0	20	4
Chirside PS structural works to tower block		40	0	40	23
Cultural Services property upgrades		30	0	30	0
Denholm PS replacement of external facias		33	0	33	0
Drumlanrig PS hall floor upgrade		17	0	17	9
Greenlaw PS roof & windows upgrade - Phase 1		50	0	50	15
Hawick Old Baths roof upgrade		17	0	17	0
Rosetta Road office replacement flooring to communal areas		11	0	11	0
Waverly RHE rainwater goods upgrade		8	(1)	7	7
Wellogate Cemetery		11	0	11	0
Cuddyside Path upgrade		8	0	8	0
Stirches PS External Drainage Works		0	4	4	4
Council HQ Main Generator Upgrades		0	10	10	10
Eddleston PS Security Fence		0	3	3	3
Unallocated Balance		59	(15)	44	0
		0	854	0	854
					256

	CFO/ Service Dir Asset&Infr Approval	Latest approved budget	Proposed Move- ment	Projected Outturn	Actuals to 30/09/2018
Building Upgrades					
Industrial Unit heating system upgrade		0	0	0	0
Gala AC roof works (small)		6	0	6	0
Trinity PS window upgrade		33	0	33	27
Deanfield RHE roof upgrade		10	0	10	0
Selkirk HS electrical upgrade		64	0	64	5
Broughton PS electrical upgrade		77	(42)	35	23
Electrical infrastructure upgrade		33	0	33	0
Edenside PS window upgrade		11	7	18	18
Morebattle PS window upgrade		22	0	22	0
Council HQ roof upgrade		20	0	20	0
Rosetta Road roof upgrade (leadwork)		9	3	12	12
St Ronan's PS window upgrade (final)		22	(2)	20	20
Hawick High School boiler upgrade		17	(1)	16	16
Rosetta Road boiler upgrade		22	0	22	0
Langlee Centre services upgrade		55	0	55	0
Grove RHE boiler/generator upgrade		22	0	22	0
Eyemouth CC roof upgrade (first)		55	0	55	0
Saltgreens RHE window upgrade (first)		35	0	35	0
Ayton PS roof upgrade		55	0	55	0
Langlee Centre window upgrade (screens)		40	0	40	0
Coldstream PS Boiler Room Upgrade		11	0	11	0
Selkirk HS Window Upgrade		7	0	7	0
Sir Walter Scott Courthouse Roof Upgrade		15	0	15	0
Eyemouth Ind Estate Door/Window Upgrade		15	0	15	0
Council HQ Kitchen Upgrades		11	0	11	0
Reston PS Boiler Upgrade		6	0	6	0
Galashiels Volunteer Hall Toilet Upgrade		26	0	26	0
HQ Main Building Upgrades		29	0	29	0
ST Margaret's PS Flat Roof Deck Works		6	0	6	0
Drumlanrig PS Hall Heating		36	0	36	0
Unallocated Balance		10	35	45	0
	0	780	0	780	121
Cleaning Equipment Replacement Block					
Cleaning Equipment		50	0	50	18
Unallocated		0	0	0	0
	0	50	0	50	18
Combined Depot Enhancements					
Duns Depot		28	0	28	0
Easter Langlee Depot		40	0	40	0
Reiver Complex Depot		28	0	28	0
Lower Mansfield Combined Depot		55	0	55	1
Eshiels Depot		55	0	55	0
Kelso Combined Depot		28	0	28	0
Wheatlands Depot, Galashiels		53	0	53	0
Unallocated		11	0	11	0
	0	298	0	298	1
Contaminated Land Block					
1 - Current - 09/00059/PIIA - Ongoing		67	0	67	15
09/00038/PIIA		55	0	55	0
Unallocated		48	0	48	0
	0	170	0	170	15
Play Facilities					
Eyemouth Play Park		11	0	11	0
Clovenfords Play Park		1	0	1	0
Cannongate Play Area, Jedburgh		0	33	33	0
Virement from Drainage - Parks and Open Spaces Block			(33)		
	0	12	0	45	0

	CFO/ Service Dir Asset&Infr Approval	Latest approved budget	Proposed Move- ment	Projected Outturn	Actuals to 30/09/2018
Drainage - Parks and Open Spaces Block					
Gavinton Playing Fields		39	(33)	6	0
Virement to Play Facilities			33		
	0	39	0	6	0
Parks & Open Spaces - Upgrades					
Public Park Stow		30	0	30	0
Public Park, Galashiels		292	0	292	285
	0	322	0	322	285
Play Areas & Outdoor Community Spaces					
Children's Play - Oxton		60	0	60	0
Children's Play - Croft Park, Kelso - Shedden Park		248	0	248	0
Children's Play - Jedburgh - Harestanes		315	0	315	0
Pump Track/Skateboarding - Hawick - Wilton Lodge Pump Track		19	0	19	0
Fitness/Youth Shelter - Jedburgh - Harestanes		27	0	27	0
Timing movement from 2019/20		0	80	80	0
	0	669	80	749	0
Asset Rationalisation					
Galashiels Office Moves		80	0	80	0
Edenside Nursery Accommodation		0	0	0	0
Former Nursery Eyemouth		0	0	0	82
Duns Old School Partial Demolition		0	0	0	0
Langlee Complex		10	0	10	0
Canteen Rationalisation		383	0	383	0
Old Canteen Demolition & Surfacing Works		150	(140)	10	0
Property Rationalisation/Agile Working		1,000	(980)	20	6
Redundant School Building Demolition		365	0	365	12
Timing movement to 2019/20			1,120		
Unallocated		109	0	109	0
	0	2,097	0	977	100
Energy Efficiency Works					
Energy Efficiency Works		2,408	0	2,408	185
	0	2,408	0	2,408	185
Road & Transport Infrastructure					
Roads & Bridges -inc. RAMP, Winter Damage & Slopes					
Surface Dressing		1,400	0	1,400	773
Patching		500	0	500	404
Resurfacing/Overlays		1,879	0	1,879	423
Walls & Structures		155	0	155	
Footways		433	25	458	360
Drainage		125	0	125	7
Masonry Refurbishment		342	0	342	104
Melrose (Lowood) Bridge		353	0	353	313
STTS Funded Schemes		1,065	0	1,065	70
New Easter Langlee Roundabout		80	0	80	
Virement from Capital Funded by Current Revenue			(25)		
Unallocated		0	0	0	
		6,332	0	6,357	2,454
Lighting Asset Management Plan					
Fenwick Park, Hawick		40	0	40	0
Kingsmeadows Road, Peebles		40	0	40	0
Main Street, Earlston		40	0	40	46
Talisman Avenue, Galashiels		30	0	30	5
Main Road, Heiton		30	0	30	0
Whitefield Crescent, Newtown St Boswells		30	0	30	0
Wilton Glebe, Hawick		20	0	20	0
Corroded Columns		24	0	24	6
		254	0	254	57

	CFO/ Service Dir Asset&Infr Approval	Latest approved budget	Proposed Move- ment	Projected Outturn	Actuals to 30/09/2018
Accident Investigation Prevention Schemes Block					
AIP Schemes (Road Safety)		50	0	50	
Traffic Calming Measures		8	0	8	
Design fees		4	0	4	
		<u>62</u>	<u>0</u>	<u>62</u>	<u>0</u>
Cycling Walking & Safer Streets					
Unallocated					
Cycle Related Activities		169	0	169	
Walking Related Activities		50	0	50	
Rural Traffic Calming		100	0	100	
		<u>319</u>	<u>0</u>	<u>319</u>	<u>0</u>
Engineering Minor Works					
Pedestrian Links		14	(14)	0	0
The Priory, Selkirk		85	(85)	0	0
Timing movement to 2019/20			14		
Gross down The Priory			85		
		<u>99</u>	<u>0</u>	<u>0</u>	<u>0</u>
Waste Management					
CRC - Improved Skip Infrastructure					
Galashiels Community Recycling Centre		0	0	0	
Unallocated		20	0	20	
Timing movement to 2019/20		0	0	0	
		<u>20</u>	<u>0</u>	<u>20</u>	<u>0</u>
Children & Young People					
School Estate					
Early Learning and Childcare					
Duns Primary School		68	0	68	
Stirches Primary School		83	0	83	
Yetholm Primary School		45	0	45	
Burgh Primary School		150	0	150	77
St Margaret's Primary School		300	0	300	192
Chirside Primary School		300	0	300	118
St Boswells Primary School Extension		131	0	131	319
St Ronans Primary School Extension		691	0	691	
Galashiels New Build School		73	0	73	
Hawick New Build School		122	0	122	
Peebles New Build School		188	0	188	
Unallocated Balance - Early Years Block		<u>2,400</u>	<u>0</u>	<u>2,400</u>	<u>95</u>
		<u>4,551</u>	<u>0</u>	<u>4,551</u>	<u>801</u>
School Estate Block					
<i>Improve and enhance school environments:</i>		100	(46)	54	178
Burnfoot Primary School		250	0	250	131
Stirches Primary School		100	0	100	
Chirside Primary School		150	0	150	66
Knowepark Primary School		100	0	100	
St Margaret's Primary School (Galashiels)		75	0	75	6
School Toilets - Upgrade		200	0	200	
B/F Galashiels Academy PE Hall		350	0	350	
Hawick HS Window & Classroom Refurbishment		200	0	200	206
High School Social Areas (including Selkirk HS previously approved)		1,100	0	1,100	25
Earlston PS - Initial Design Study		25	0	25	3
Eyemouth PS - Initial Design Study		25	0	25	
St Ronans Primary Refurbishment		75	0	75	
<i>Ensure school security, health and safety and legislative obligations are met:</i>		75	0	75	55
B/F School Security, Health & Safety, Legal Obligations		300	0	300	
Chirside Primary School - Kitchen Upgrade		75	0	75	59
Burnfoot Primary School - Kitchen & Dining Upgrade		100	0	100	72
Edenside Primary School - Secure Reception		50	0	50	
Eddleston Primary School - Secure Reception		50	0	50	1
Newlands Primary School - Secure Reception		50	0	50	27
Reston Primary School - Secure Reception		50	0	50	1
Burgh Primary School - Secure Reception		50	0	50	
<i>Enhancement to ASN provision in specialist resources:</i>		5	0	5	
Wilton Support Centre, Hawick		500	0	500	
ASN Enhancements Galashiels Academy		655	0	655	560
Halyrude Primary School Sensory Room		40	0	40	
<i>Respond to urgent issues arising unexpectedly in response to inspections by regulatory bodies, unplanned incidents or in relation to any of the key outcomes listed above:</i>		400	0	400	
Eyemouth Primary School - Increased Capacity		80	0	80	
Priorsford Primary School - Increased Capacity		20	0	20	
Unallocated Balance		<u>21</u>	<u>(21)</u>	<u>0</u>	
		<u>5,271</u>	<u>(67)</u>	<u>5,204</u>	<u>1,390</u>

	CFO/ Service Dir Asset&Infr Approval	Latest approved budget	Proposed Move- ment	Projected Outturn	Actuals to 30/09/2018
Culture & Sport					
Sports Infrastructure					
Culture & Sports Trusts - Plant & Services					
Business Development		100	0	100	0
Plant/Compliance		128	0	128	0
Disability Works		25	0	25	0
Pool Covers		25	0	25	0
Jedburgh Leisure Trust Allocation		82	0	82	0
Berwickshire Sports Trust		32	0	32	0
Unallocated Balance		0	0	0	0
		<u>392</u>	<u>0</u>	<u>392</u>	<u>0</u>
Public Hall Upgrades					
Sound and Lighting Desks		0	0	0	0
Selkirk Victoria Halls Elec Upgrade		0	0	0	0
Galashiels Volunteer Hall Toilet Refurb		30	0	30	0
Hawick Toilet Refurbishment		40	0	40	0
Victoria Halls Kitchen/Toilets		47	0	47	0
Unallocated		0	0	0	0
		<u>117</u>	<u>0</u>	<u>117</u>	<u>0</u>
Economic Development					
Economic Regeneration					
Hawick Regeneration					
Former Armstrong/Almstrong Building		455	0	455	11
Galalaw Business Park		465	0	465	375
		<u>920</u>	<u>0</u>	<u>920</u>	<u>386</u>
Borders Town Centre Regeneration Block					
Hawick Feasibility Study Work		40	0	40	0
Sir Walter Scotts Court House Phase 1 - additional stonework		60	0	60	52
Unallocated		100	0	100	0
		<u>200</u>	<u>0</u>	<u>200</u>	<u>52</u>
Health & Social Care					
Social Care Infrastructure					
Residential Care Home Upgrade Block					
TOPS Waverley Gala		15	1	16	16
		<u>15</u>	<u>1</u>	<u>16</u>	<u>16</u>
Adult Services Facilities Upgrades					
Fire Safety		20	0	20	
Telecare investment and connectivity		20	0	20	
Saltgreens, Eyemouth		70	0	70	
Grove House, Kelso		20	0	20	
Deanfield, Hawick		20	0	20	
		<u>150</u>	<u>0</u>	<u>150</u>	<u>0</u>
Care Inspectorate Requirements & Upgrades					
Environmental		23	(1)	22	3
Fire Safety		21	0	21	
Telecare investment and connectivity		20	0	20	
Deanfield, Hawick		13	0	13	
Grove House, Kelso		10	0	10	
Saltgreens, Eyemouth		0	0	0	1
Waverly, Galashiels		5	0	5	
Unallocated		0	0	0	
		<u>92</u>	<u>(1)</u>	<u>91</u>	<u>4</u>

Scottish Borders Council
Project Net Expenditure Summary

	2018/19					2019/20			2020/21			2021/22 - 2027/28			Total Project Cost
	Previous Years Life to Date	Actual to 30/09/18	Latest Approved Budget	Variance	Projected Outturn	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	Latest Approved Budget	Variance	Projected Budget	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Flood & Coastal Protection															
01-C00223 - Hawick Flood Protection	3,453	2,331	4,402	0	4,402	12,607	0	12,607	16,036	0	16,036	8,217	0	8,217	44,715
Road & Transport Infrastructure															
01-C00147 - A72 Dirtpot Corner - Road Safety Works	143	36	2,115	(120)	1,995	0	120	120	0	0	0	0	0	0	2,258
01-C00185 - Innerleithen to Walkerburn - Shared Access Route	324	116	202	113	315	0	0	0	0	0	0	0	0	0	639
01-C00062 - Peebles Bridge	0	0	0	0	0	0	0	0	0	0	0	420	0	420	420
01-C00183 - Reston Station Contribution	500	0	600	0	600	500	0	500	600	0	600	640	0	640	2,840
01-C00162 - Union Chain Bridge	233	0	114	250	364	653	(250)	403	260	0	260	0	0	0	1,260
Corporate															
01-C00296 - ICT Transformation	6,586	0	2,481	0	2,481	449	0	449	566	0	566	3,362	0	3,362	13,444
Waste Management															
01-C00235 - Easter Langlee Cell Provision	494	0	0	0	0	550	0	550	110	0	110	0	0	0	1,154
01-C00234 - Easter Langlee Leachate Management Facility	201	1	95	0	95	377	0	377	42	0	42	0	0	0	715
01-C00237 - New Easter Langlee Waste Transfer Station	529	452	5,073	(380)	4,693	9	380	389	0	0	0	0	0	0	5,611
School Estate															
01-C00203 - Broomlands Primary School	9,430	361	365	0	365	0	0	0	0	0	0	0	0	0	9,795
01-C00202 - Langlee Primary School	10,914	36	3	33	36	0	0	0	0	0	0	0	0	0	10,950
Jedburgh Learning Campus	1,377	4,052	2,991	0	2,991	667	0	667	0	0	0	0	0	0	5,035
01-C00252 - School Estate Review	50	6	0	0	0	740	0	740	2,334	0	2,334	12,517	0	12,517	15,641
Culture & Heritage															
01-C00179 - Jim Clark Museum	147	70	1,350	0	1,350	5	0	5	0	0	0	0	0	0	1,502
01-C00122 - Sir Walter Scott- Phase 2	239	5	141	0	141	760	0	760	1,590	0	1,590	0	0	0	2,730
Economic Regeneration															
01-C00204 - Great Tapestry of Scotland - Building	891	215	1,230	50	1,280	4,529	(50)	4,479	50	0	50	0	0	0	6,700
01-C00205 - Central Borders Business Park	321	357	1,335	0	1,335	4,554	0	4,554	0	0	0	0	0	0	6,210
01-C00123 - Newtown St Boswells Regeneration	0	0	16	0	16	20	0	20	20	0	20	344	0	344	400
01-C1000 - Eyemouth Regeneration	0	63	286	0	286	513	0	513	0	0	0	0	0	0	799

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